

**AMERICA'S ARMY:  
THE STRENGTH OF THE NATION™**



**ARMY**

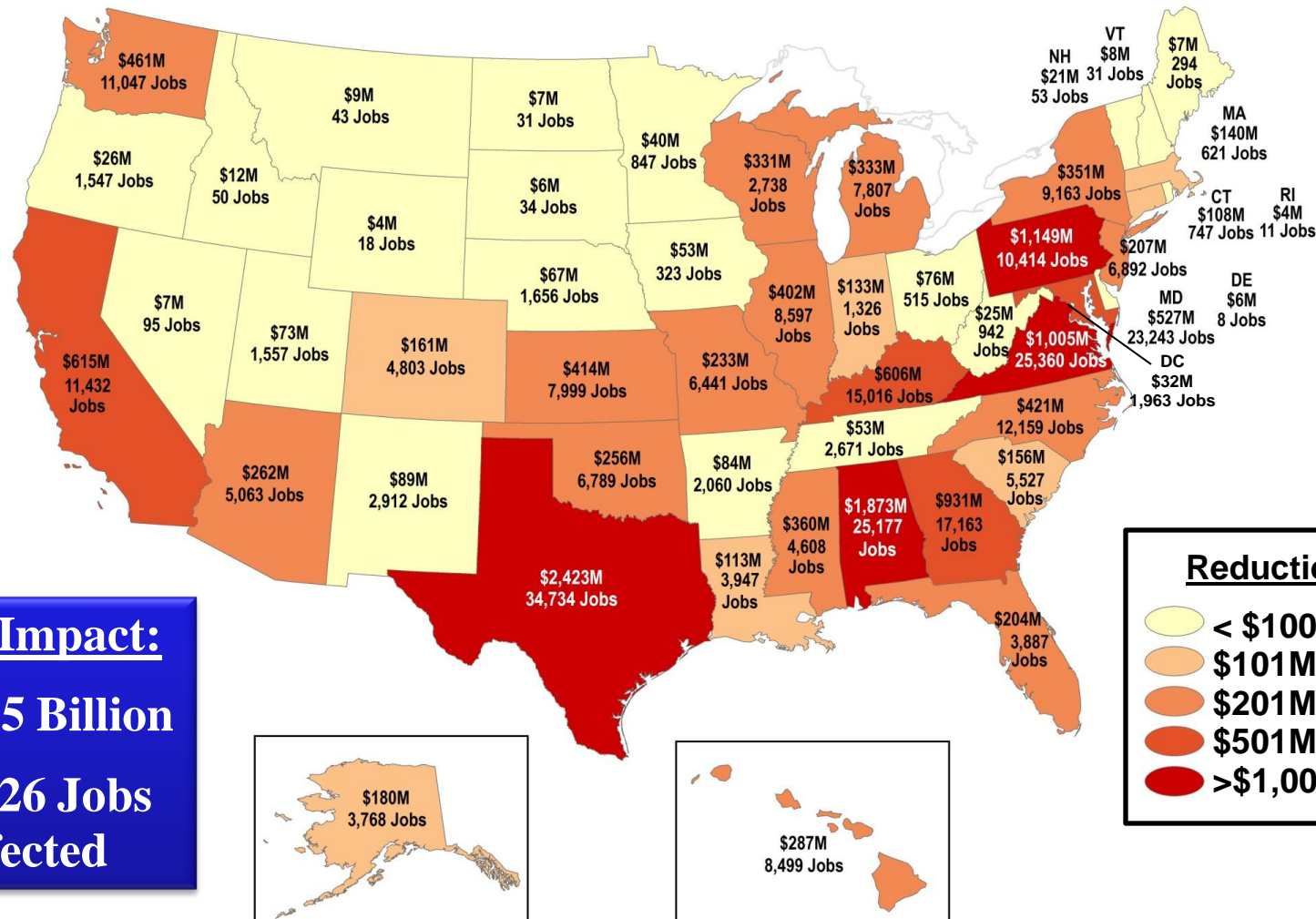
# Budget Uncertainty Impact on the U.S. Army

State-by-State Comparison

As of: 15 February 2013

**PROGRAM ANALYSIS  
AND EVALUATION (PA&E)**

**HELPING THE ARMY MAKE THE BEST CHOICES**



## Reductions (\$M)



## Total Impact:

~\$15.35 Billion

302,626 Jobs  
Affected

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
Sequestration doubles end strength reductions to over ~200,000 total  
Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements

\*Jobs Affected: Include DA Civilian furloughs, and jobs lost due to reduced military investments, reduced MILCON, decreased DEPOT operations, and reduced Base Operations



## **The Army has two major challenges due to the Budget Uncertainty**

1. Near Term. During this budget year (FY13) the Army has an ~\$18B shortfall due to the combined impact of the \*\*Continuing Resolution, Sequestration and Emerging Overseas Contingency Operations (OCO) requirements.
  - The Continuing Resolution (CR) - OMA is \$6B less than required for support, sustaining unit readiness and transitioning from combat operations in FY14.
  - Sequestration – The sequestration OMA bill is ~\$5.3B on top of the Continuing Resolution (CR) shortfall.
  - Emerging Overseas Contingency Operations (OCO) requirements – estimated at \$5-7B to support war operations, primarily for Theater Operations, Transportation for equipment, and subsistence for deployed civilian personnel.
  
2. Longer Term. Sequestration significantly lowers the discretionary funding caps for DOD during FY14-FY21, dramatically cutting personnel, modernization and readiness funding in future years.

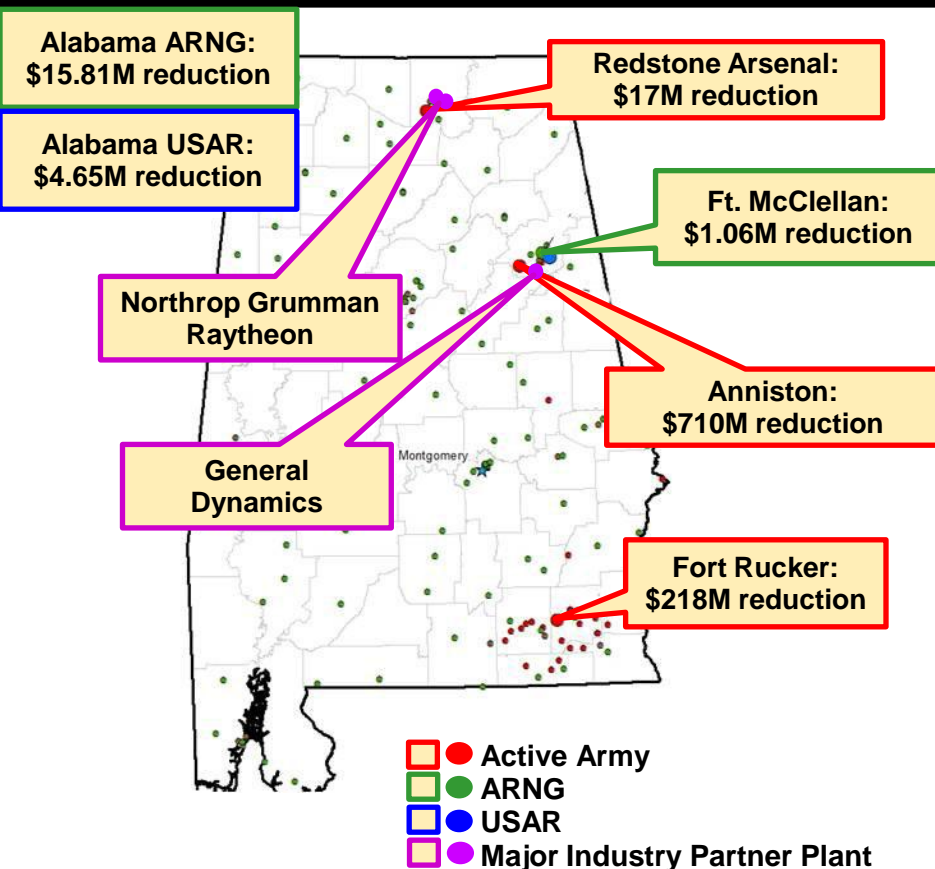
\*\*The CR further constrains Army's ability to modernize and provide priority facilities essential for our force with restrictions preventing "new program starts" and production rate increases

To mitigate the near term compounding effects for FY 13, the Army is taking action by:

- Reducing the contracted workforce
- Terminating temporary employees and not extending term employees
- Implementing a hiring freeze
- Diverting all facilities restoration and modernization funds
- Cancelling 3<sup>rd</sup> and 4<sup>th</sup> quarter Depot Maintenance inductions
- Reducing Base Operations Support levels
- Cancelling collective and individual training

Based on this guidance, Major Army Commands are implementing these directive actions. The state charts roll up an estimate of many of the cumulative effects to help illustrate the impact to the economy, Soldiers and Families, our workforce and local communities affected by the Army's annualized CR, sequestration and emerging OMA OCO shortfall. This is an initial estimate of the near term impacts, not the impacts for the reduced funding in future years.

- Cumulative economic impact: \$15.35 B
- Cumulative jobs affected: 302, 626



Alabama Army Personnel	Alabama -Army Industry Partners
6,558 Full-Time Military	General Dynamics
16,357 Guard/Reserve	Northrop Grumman
53,723 Full-Time Civilians	Raytheon

## Rollup of Impacts in Alabama

### Jobs:

- 22,139 DA Civilians furloughed – loss of \$132.5M in pay
- 801 private sector jobs lost from reduced military investments
- 756 jobs lost from decreased military construction
- 219 jobs lost due to decreased DEPOT operations
- 1,262 BOS contractor jobs impacted

Base Operations: ~\$91M reduction

Acquisition and Military Industrial Base Investments: ~\$299M reduction

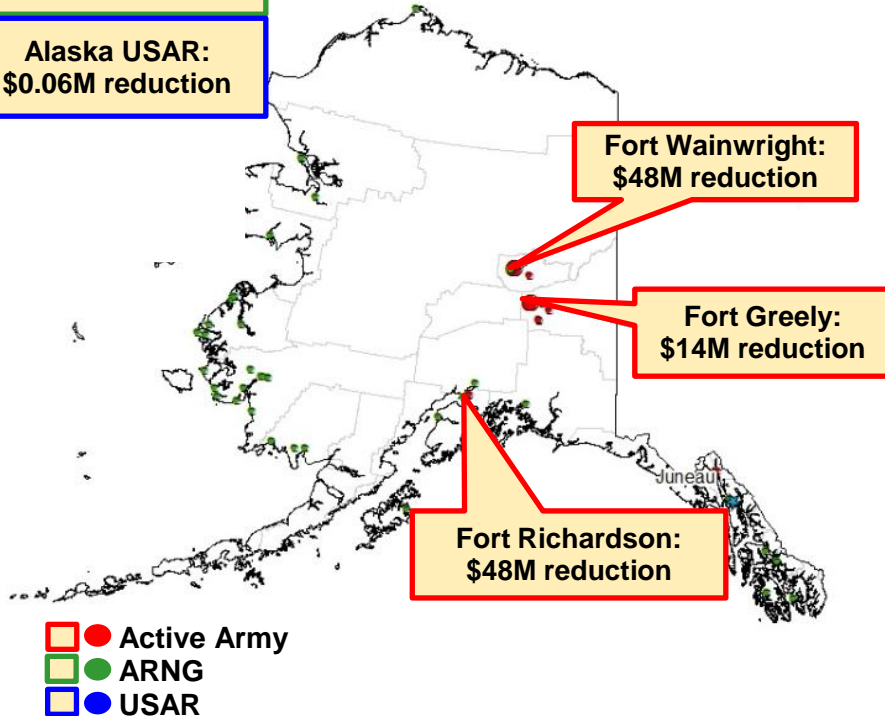
Military Construction / Sustainment, Restoration, and Modernization:  
~\$370M in project cancellations

DEPOT Operations: ~\$710M reduction

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

Alaska ARNG:  
\$5.52M reduction

Alaska USAR:  
\$0.06M reduction



**Alaska Army Personnel**

14,574 Full-Time Military  
2,383 Guard/Reserve  
7,630 Full-Time Civilians

**Rollup of Impacts in Alaska**

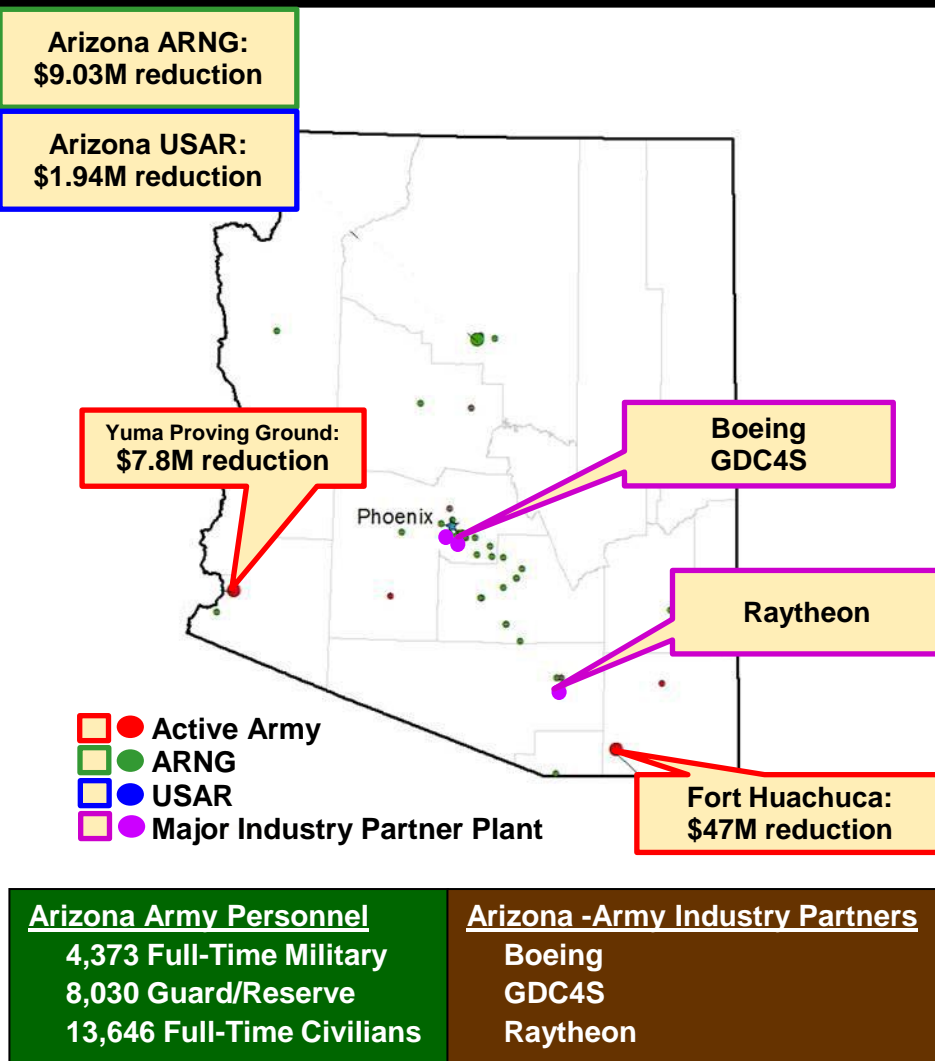
**Jobs:**

- 2,591 DA Civilians furloughed – loss of \$15.5M in pay
- 198 jobs lost from decreased military construction
- 979 BOS contractor jobs impacted

**Base Operations:** ~\$78M reduction

**Military Construction / Sustainment, Restoration, and Modernization:**  
~\$43M in project cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



## Rollup of Impacts in Arizona

### Jobs:

- 3,951 DA Civilians furloughed – loss of \$24M in pay
- 536 private sector jobs lost from reduced military investments
- 576 BOS contractor jobs impacted

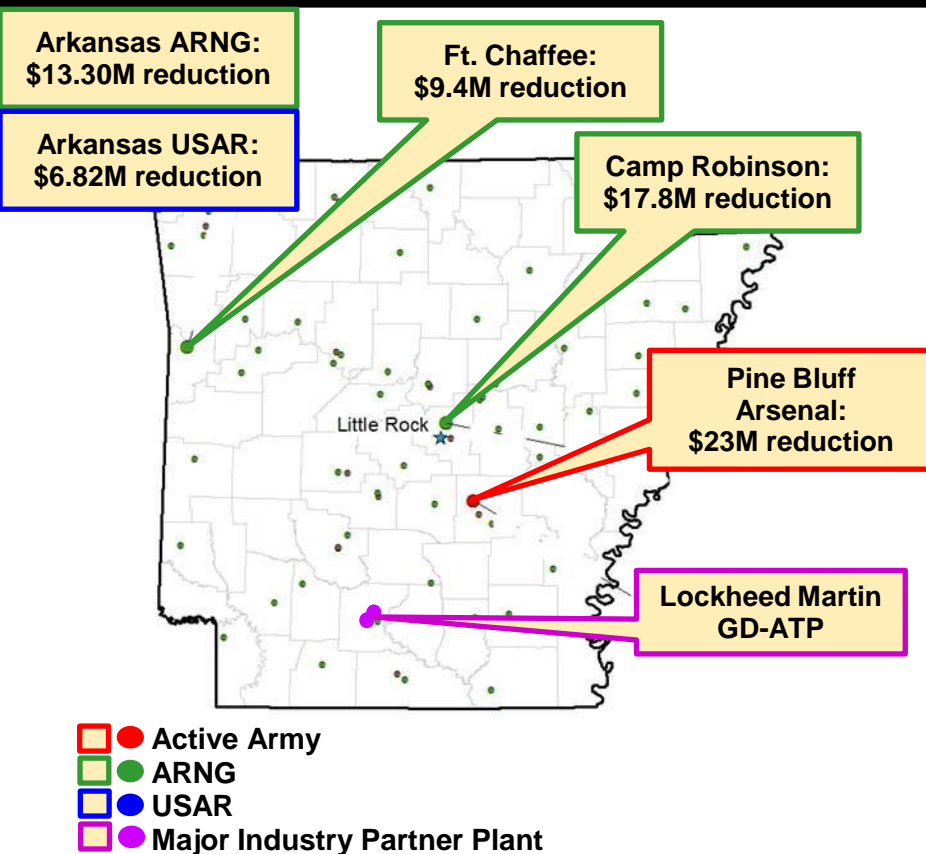
Base Operations: ~\$43M reduction

Acquisition and Military Industrial Base Investments: ~\$138M reduction

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements

\* MILCON assumes FY13 appropriation with sequestration applied vice current CR



## Rollup of Impacts in Arkansas

### Jobs:

- 1,782 DA Civilians furloughed – loss of \$11M in pay
- 62 private sector jobs lost from reduced military investments
- 76 jobs lost from decreased military construction
- 99 jobs lost due to decreased DEPOT operations
- 41 BOS contractor jobs impacted

Base Operations: ~1.6\$M reduction

Acquisition and Military Industrial Base Investments: ~\$20M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$11M in project cancellations

DEPOT Operations: ~\$23M reduction

### Arkansas Army Personnel

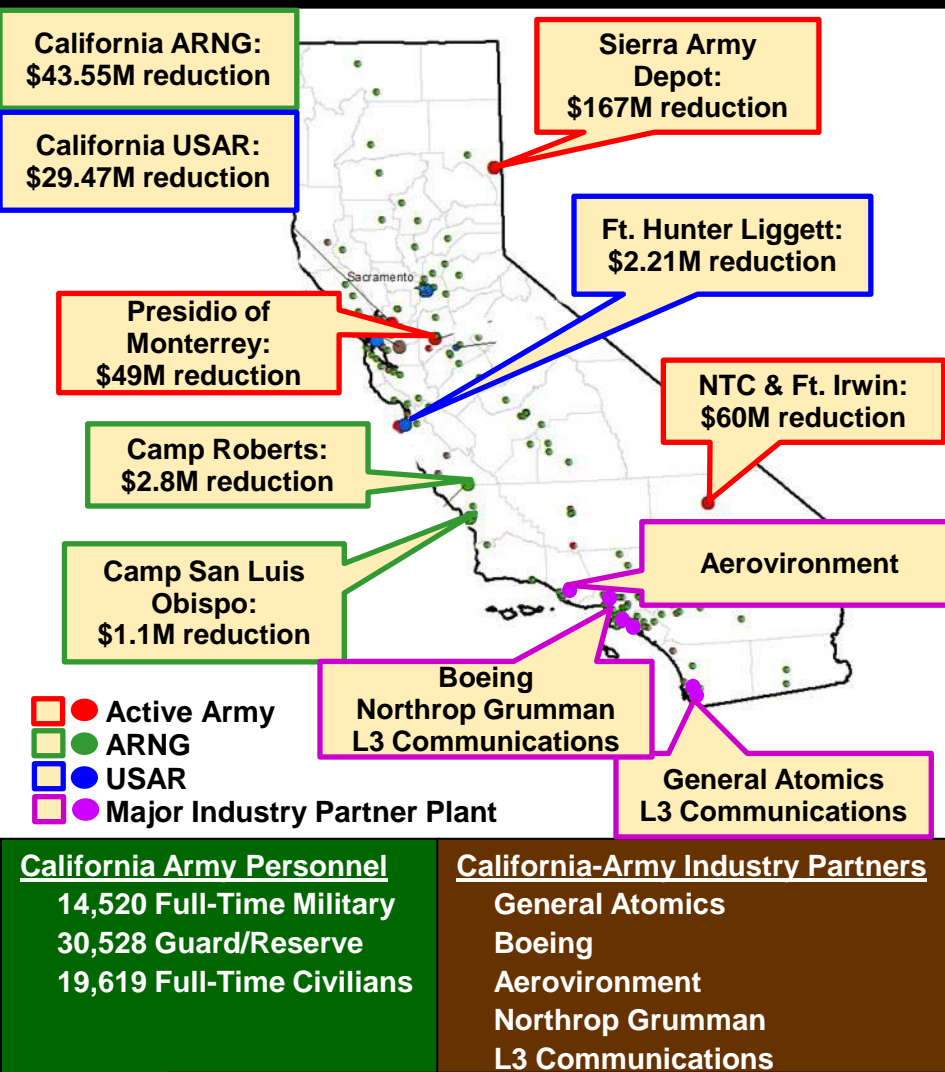
1,040 Full-Time Military  
10,190 Guard/Reserve  
3,926 Full-Time Civilians

### Arkansas -Army Industry Partners

Lockheed Martin  
GD-ATP

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
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Every installation will be impacted**





## Rollup of Impacts in California

### Jobs:

- 9,419 DA Civilians furloughed – loss of \$56M in pay
- 400 private sector jobs lost from reduced military investments
- 462 jobs lost from decreased military construction
- 621 jobs lost due to decreased DEPOT operations
- 530 BOS contractor jobs impacted

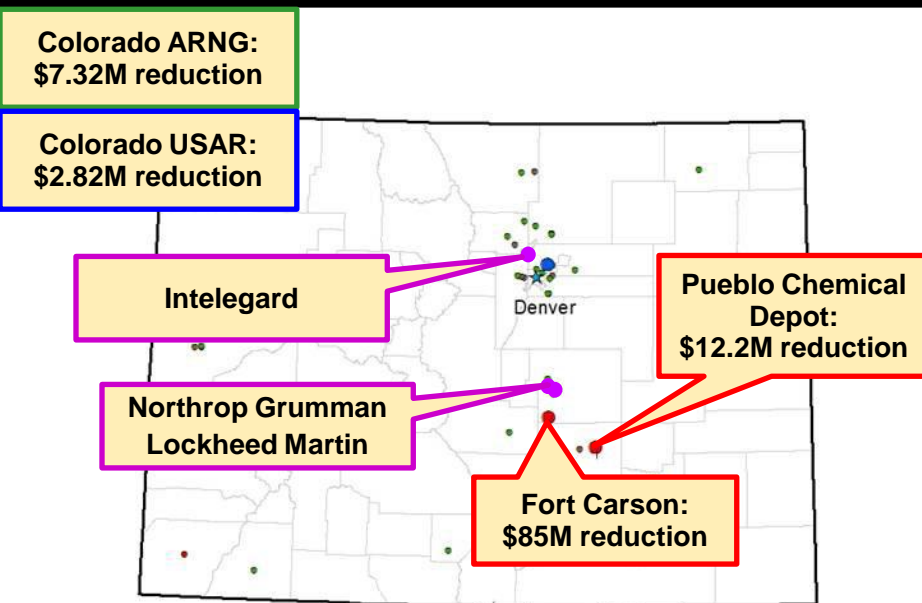
Base Operations: ~\$54M reduction

Acquisition and Military Industrial Base Investments: ~\$129M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$85M in projects cancellations

DEPOT Operations: ~\$167M reduction

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Every installation will be impacted**



- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

<u>Colorado Army Personnel</u>	<u>Colorado-Army Industry Partners</u>
26,022 Full-Time Military	Northrop Grumman
6,914 Guard/Reserve	Lockheed Martin
8,060 Full-Time Civilians	Intelegard

## Rollup of Impacts in Colorado

### Jobs:

- 4,162 DA Civilians furloughed – loss of \$25M in pay
- 24 private sector jobs lost from reduced military investments
- 617 BOS contractor jobs impacted

Base Operations: ~\$57M reduction

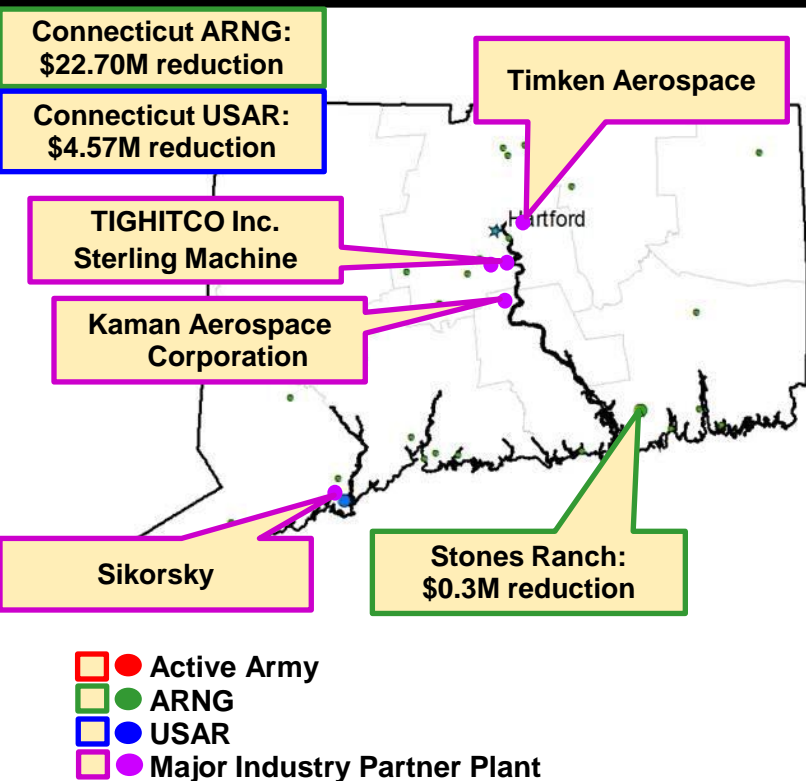
Acquisition and Military Industrial Base Investments: ~\$6M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$33M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
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\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements

\* MILCON assumes FY13 appropriation with sequestration applied vice current CR



<u>Connecticut Army Personnel</u>	<u>Connecticut -Army Industry Partners</u>
602 Full-Time Military	Sikorsky
5,716 Guard/Reserve	Kaman Aerospace Corporation
760 Full-Time Civilians	Timken Aerospace
	TIGHITCO Inc.
	Sterling Machine

## Rollup of Impacts in Connecticut

### Jobs:

- 1 DA Civilian furloughed – loss of \$6,000 in pay
- 731 private sector jobs lost from reduced military investments
- 15 BOS contractor jobs impacted

Base Operations: ~1.6\$M reduction

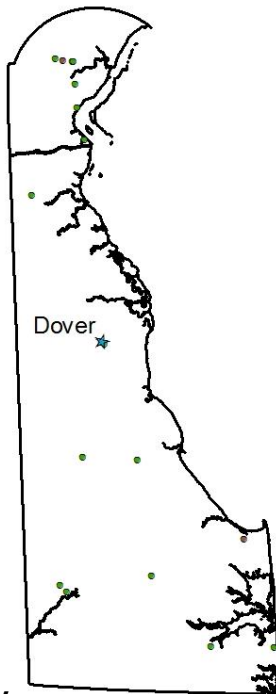
Acquisition and Military Industrial Base Investments: ~\$81M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$4M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
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**Every installation will be impacted**

Delaware ARNG:  
\$4.00M reduction

Delaware USAR:  
\$1.53M reduction



■ Active Army  
■ ARNG  
■ USAR

Delaware Army Personnel

314 Full-Time Military  
2,311 Guard/Reserve  
343 Full-Time Civilians

Rollup of Impacts in Delaware

Jobs:

- 1 DA Civilian furloughed – loss of \$6,000 in pay
- 7 BOS contractor jobs impacted

Base Operations: ~0.6\$M reduction

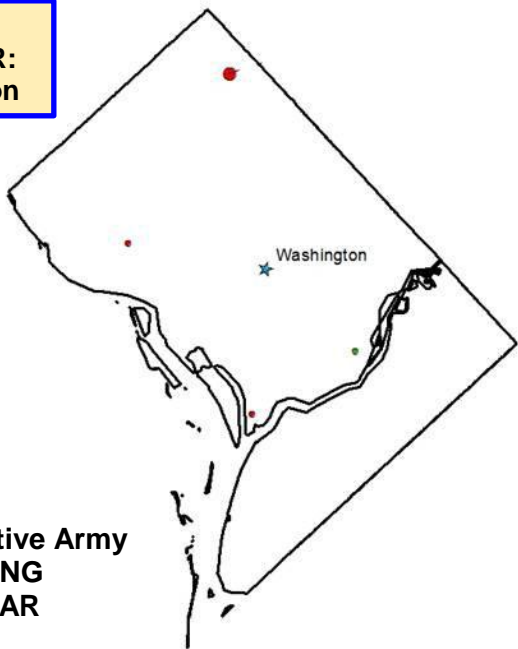
Military Construction / Sustainment,  
Restoration, and Modernization:  
~\$0.63M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
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Every installation will be impacted**



District of Columbia ARNG: \$3.01M reduction

District of Columbia USAR: \$0.73M reduction



■ Active Army  
■ ARNG  
■ USAR

## Rollup of Impacts in District of Columbia

### Jobs:

- 1918 Civilians furloughed – loss of \$11.5M in pay
- 1 job lost from reduced military investments
- 44 jobs lost from decreased military construction

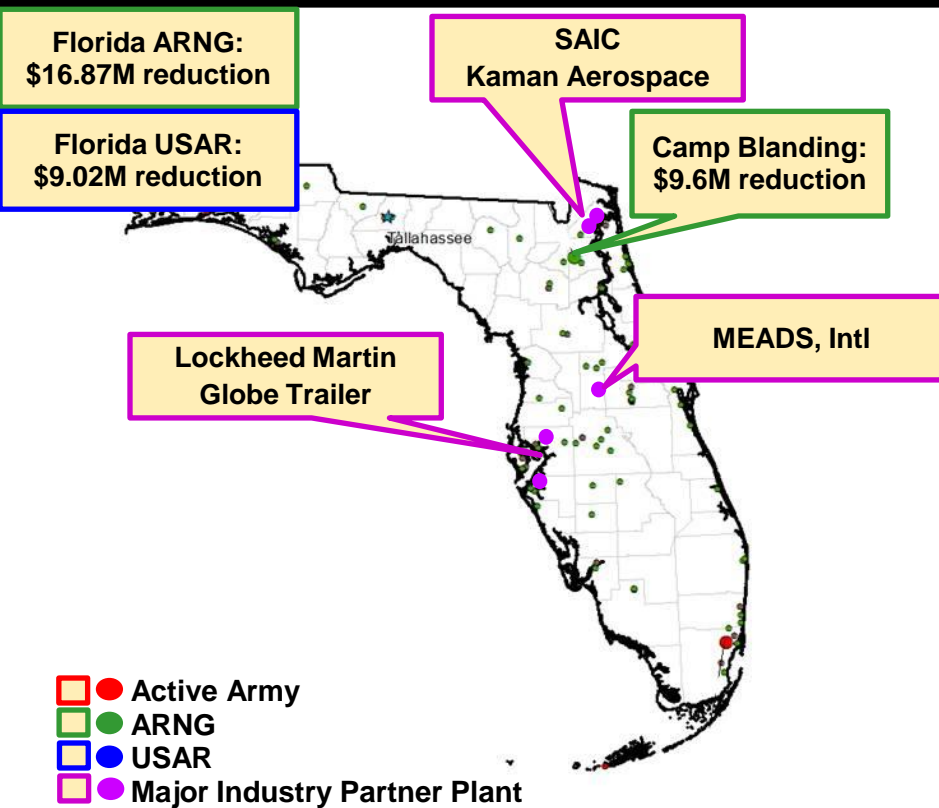
### Military Construction / Sustainment, Restoration, and Modernization: ~\$17M in project cancellations

\* Service contract impacts unknown but expected to be extreme

District of Columbia Army Personnel  
 1,793 Full-Time Military  
 1,709 Guard/Reserve  
 3,630 Full-Time Civilians

District of Columbia -Army Industry Partners  
 Northrop Grumman  
 LMI  
 Calibre  
 Boeing  
 UNICOR

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
 Sequestration doubles end strength reductions to over ~200,000 total  
 Every installation will be impacted**



## Rollup of Impacts in Florida

### Jobs:

- 3,299 DA Civilians furloughed – loss of \$20M in pay
- 424 private sector jobs lost from reduced military investments
- 50 jobs lost from decreased military construction
- 114 BOS contractor jobs impacted

Base Operations: ~\$7M reduction

### Acquisition and Military Industrial Base

Investments: ~\$145M reduction

### Military Construction / Sustainment,

### Restoration, and Modernization:

~\$10M in projects cancellations

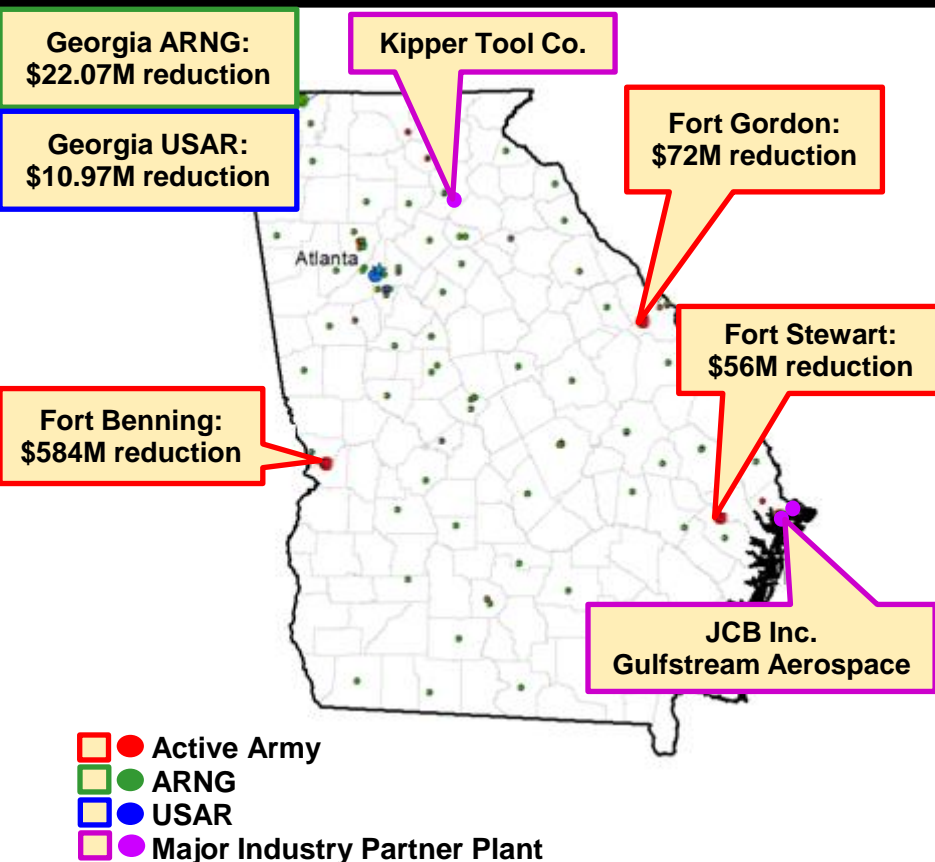
#### Florida Army Personnel

9,165 Full-Time Military  
18,997 Guard/Reserve  
5,261 Full-Time Civilians

#### Florida-Army Industry Partners

MEADS, Intl  
Lockheed Martin  
SAIC  
Kaman Aerospace Co  
Globe Trailer Manufacturing

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



## Rollup of Impacts in Georgia

### Jobs:

- 13,890 DA Civilians furloughed – loss of \$83M in pay
- 199 private sector jobs lost from reduced military investments
- 374 jobs lost from decreased military construction
- 2,700 BOS contractor jobs impacted

Base Operations: ~\$233M reduction

Acquisition and Military Industrial Base

Investments: ~\$76M reduction

Military Construction / Sustainment,

Restoration, and Modernization:

~\$336M in project cancellations

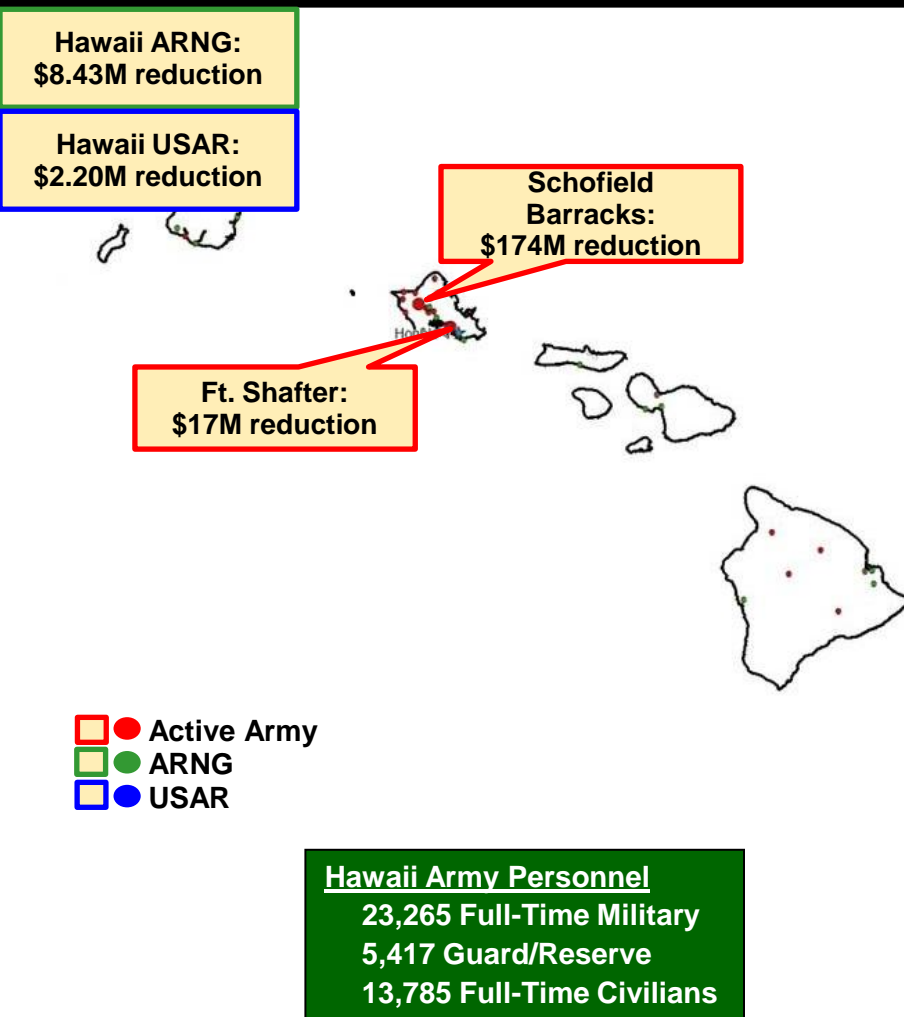
#### Georgia Army Personnel

50,222 Full-Time Military  
19,841 Guard/Reserve  
31,241 Full-Time Civilians

#### Georgia-Army Industry Partners

JCB Inc.  
Kipper Tool Company  
Gulfstream Aerospace

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
Sequestration doubles end strength reductions to over ~200,000 total  
Every installation will be impacted**



## Rollup of Impacts in Hawaii

### Jobs:

- 7,032 DA Civilians furloughed – loss of \$42M in pay
- 191 jobs lost from decreased military construction
- 1,276 BOS contractor jobs impacted

Base Operations: ~\$106M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$100M in projects cancellations

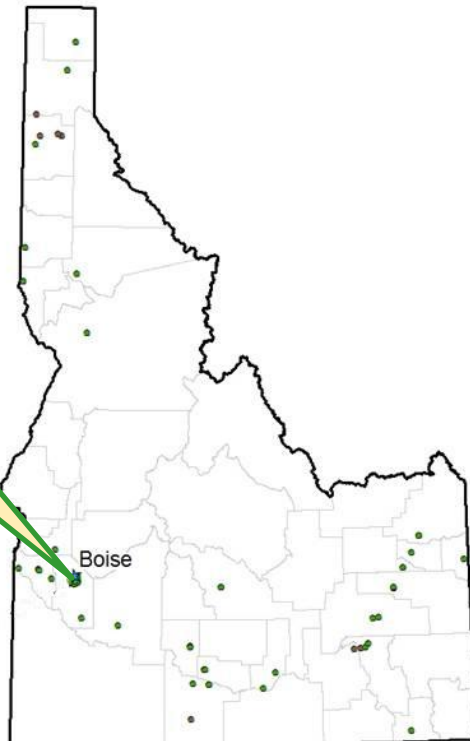
**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
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**Every installation will be impacted**



Idaho ARNG:  
\$11.19M reduction

Idaho USAR:  
\$0.92M reduction

Orchard Range:  
\$1.2M reduction



Active Army  
ARNG  
USAR

**Idaho Army Personnel**  
550 Full-Time Military  
4,442 Guard/Reserve  
1,054 Full-Time Civilians

## Rollup of Impacts in Idaho

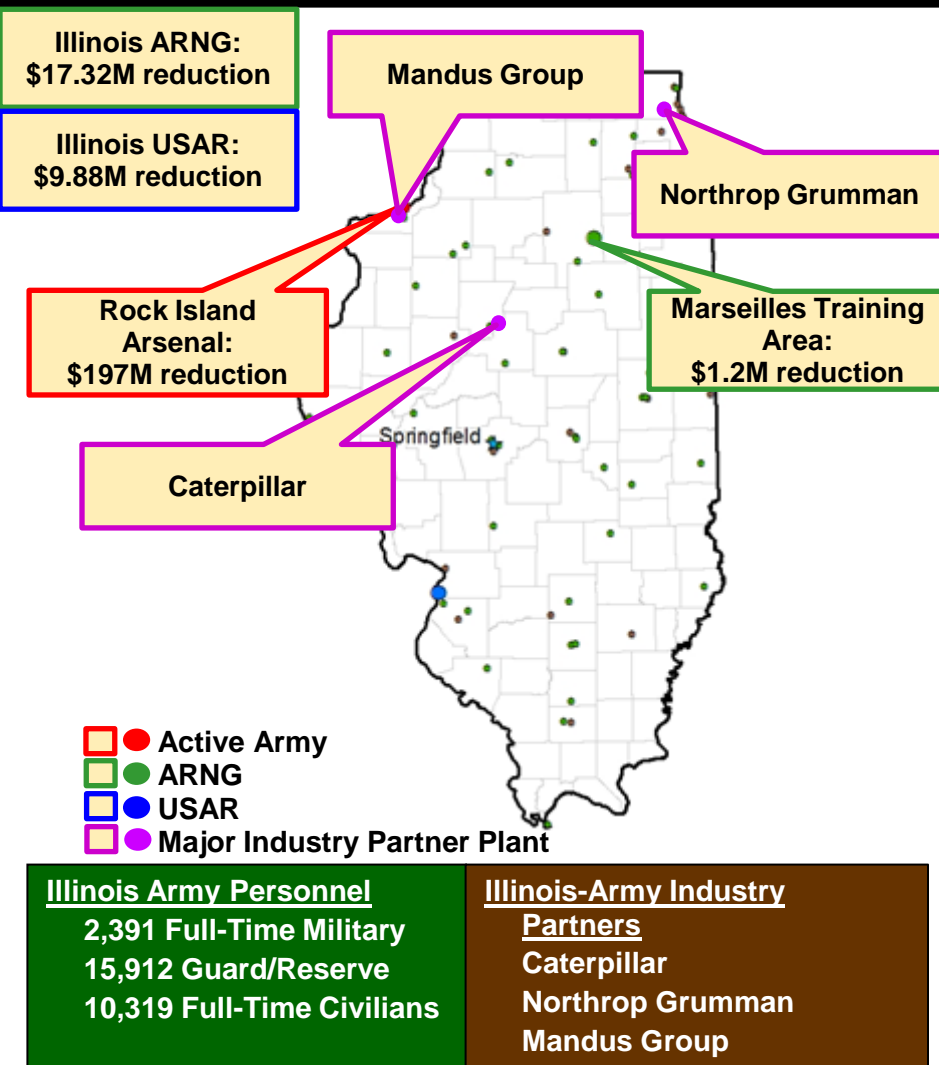
### Jobs:

- 24 DA Civilians furloughed – loss of \$0.14M in pay
- 26 BOS contractor jobs impacted

Base Operations: ~1.7\$M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$5M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



## Rollup of Impacts in Illinois

### Jobs:

- 7,062 DA Civilians furloughed – loss of \$42M in pay
- 298 private sector jobs lost from reduced military investments
- 13 jobs lost from decreased military construction
- 1008 jobs lost due to decreased DEPOT operations
- 216 BOS contractor jobs impacted

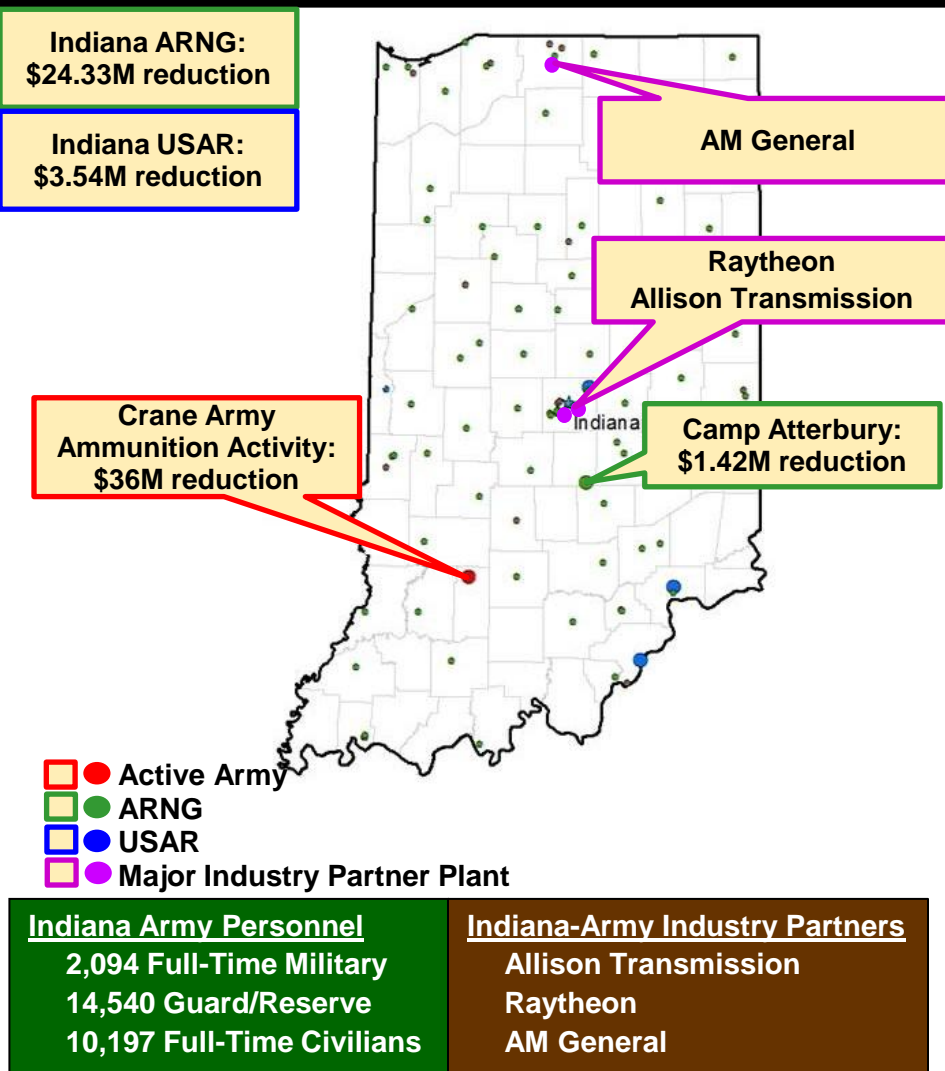
Base Operations: ~\$19M reduction

Acquisition and Military Industrial Base Investments: ~\$69M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$27M in projects cancellations

DEPOT Operations: ~\$197M reduction

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
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**Every installation will be impacted**



## Rollup of Impacts in Indiana

### Jobs:

- 1,001 DA Civilians furloughed – loss of \$6M in pay
- 227 private sector jobs lost from reduced military investments
- 65 jobs lost due to decreased DEPOT operations
- 33 BOS contractor jobs impacted

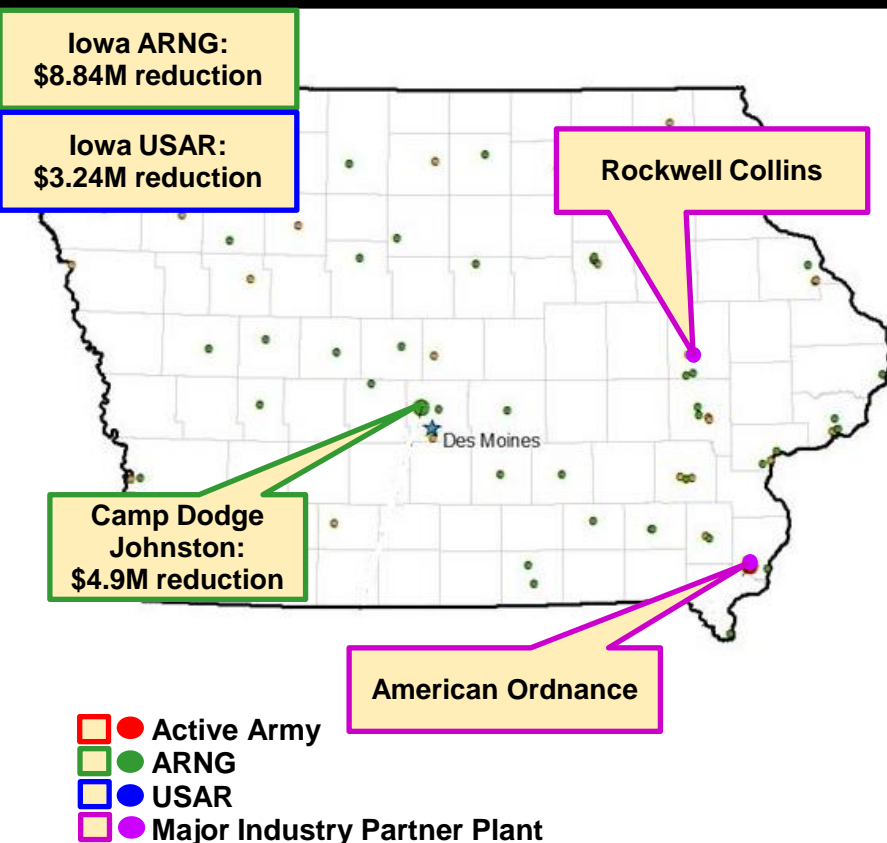
**Base Operations: ~1.7\$M reduction**

**Acquisition and Military Industrial Base Investments: ~\$63M reduction**

**Military Construction / Sustainment, Restoration, and Modernization:  
~\$3M in projects cancellations**

**DEPOT Operations: ~\$36M reduction**

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**Iowa Army Personnel**

945 Full-Time Military  
9,498 Guard/Reserve  
2,198 Full-Time Civilians

**Iowa-Army Industry Partners**

Rockwell Collins  
American Ordnance

**Rollup of Impacts in Iowa**

**Jobs:**

- 176 DA Civilians furloughed – loss of \$1M in pay
- 125 private sector jobs lost from reduced military investments
- 22 BOS contractor jobs impacted

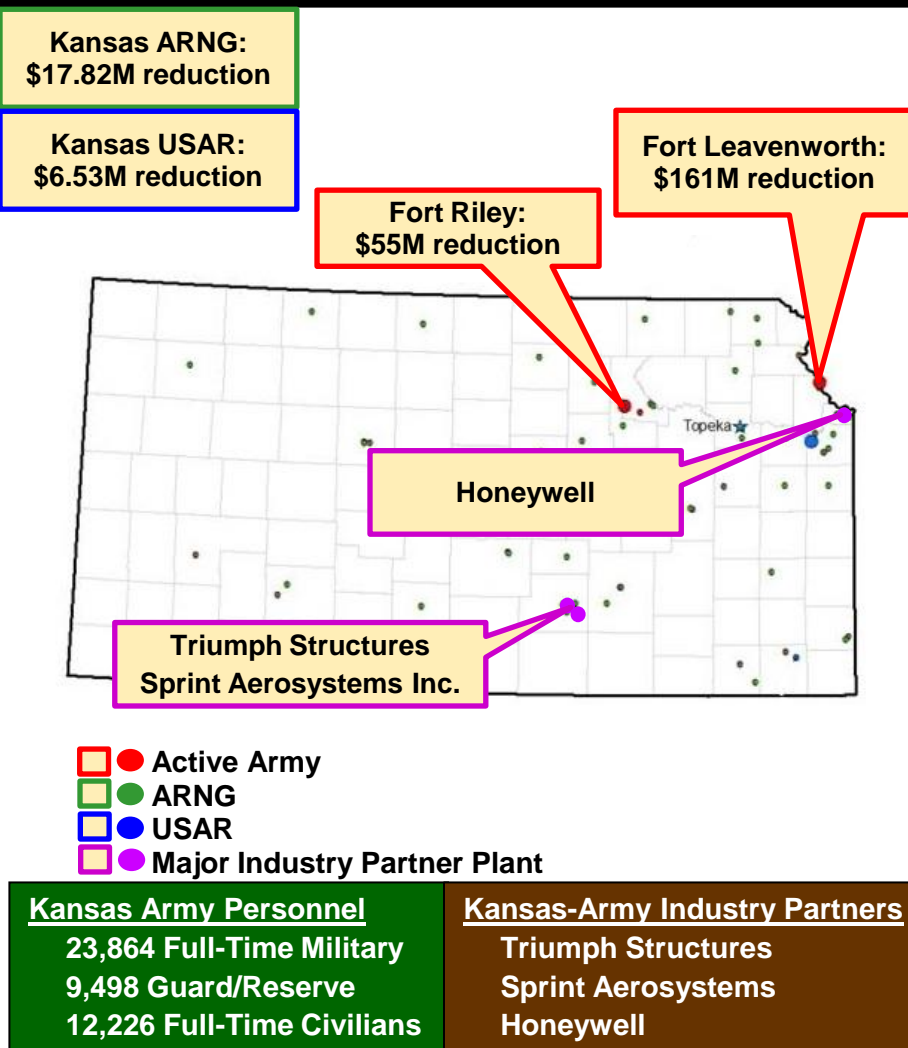
**Base Operations:** ~1.5\$M reduction

**Acquisition and Military Industrial Base Investments:** ~\$40M reduction

**Military Construction / Sustainment, Restoration, and Modernization:**  
~\$0.3M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
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**Every installation will be impacted**





## Rollup of Impacts in Kansas

### Jobs:

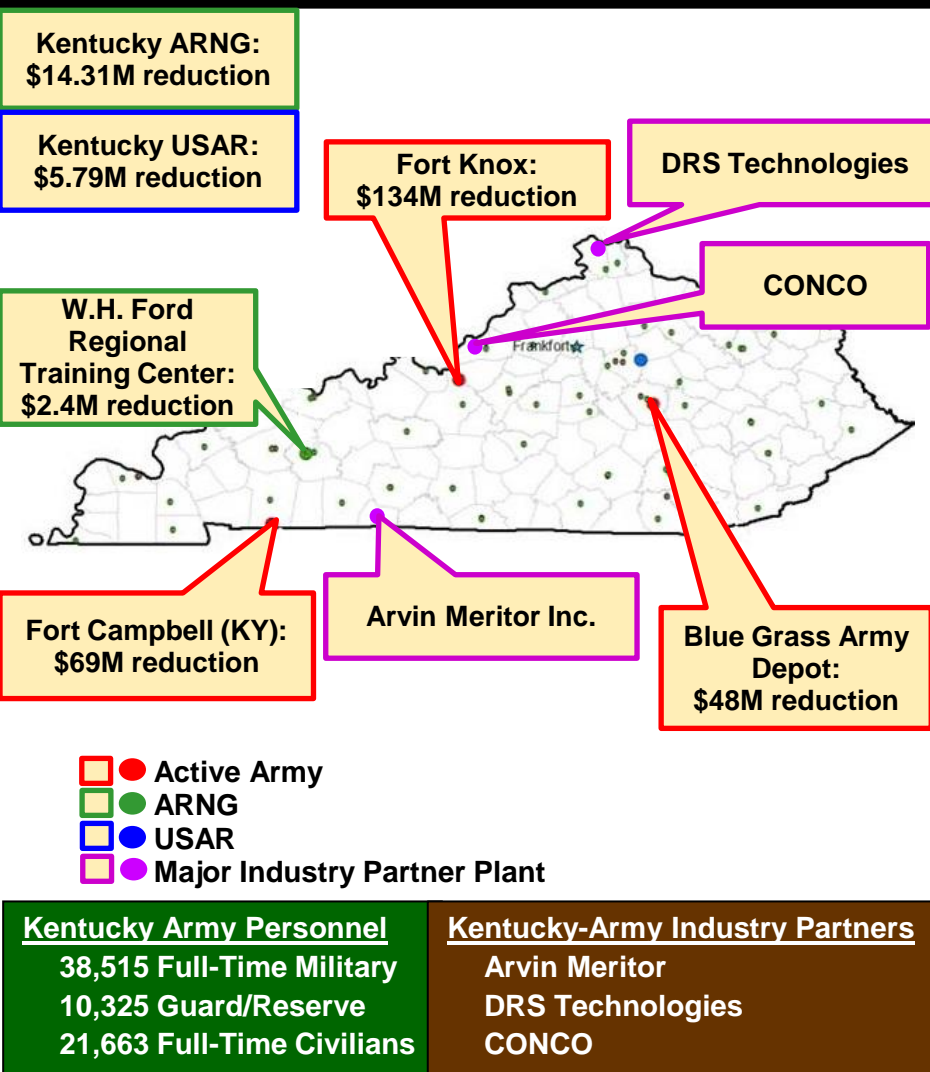
- 6,658 DA Civilians furloughed – loss of \$40M in pay
- 19 private sector jobs lost from reduced military investments
- 240 jobs lost from decreased military construction
- 1,082 BOS contractor jobs impacted

Base Operations: ~\$78M reduction

Acquisition and Military Industrial Base Investments: ~\$2M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$103M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
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**Every installation will be impacted**



## Rollup of Impacts in Kentucky

### Jobs:

- 12,628 DA Civilians furloughed – loss of \$76M in pay
- 190 private sector jobs lost from reduced military investments
- 454 jobs lost from decreased military construction
- 54 jobs lost due to decreased DEPOT operations
- 1,690 BOS contractor jobs impacted

Base Operations: ~\$122M reduction

Acquisition and Military Industrial Base

Investments: ~\$66M reduction

Military Construction / Sustainment,

Restoration, and Modernization: ~\$108M in projects cancellations

DEPOT Operations: ~\$48M reduction

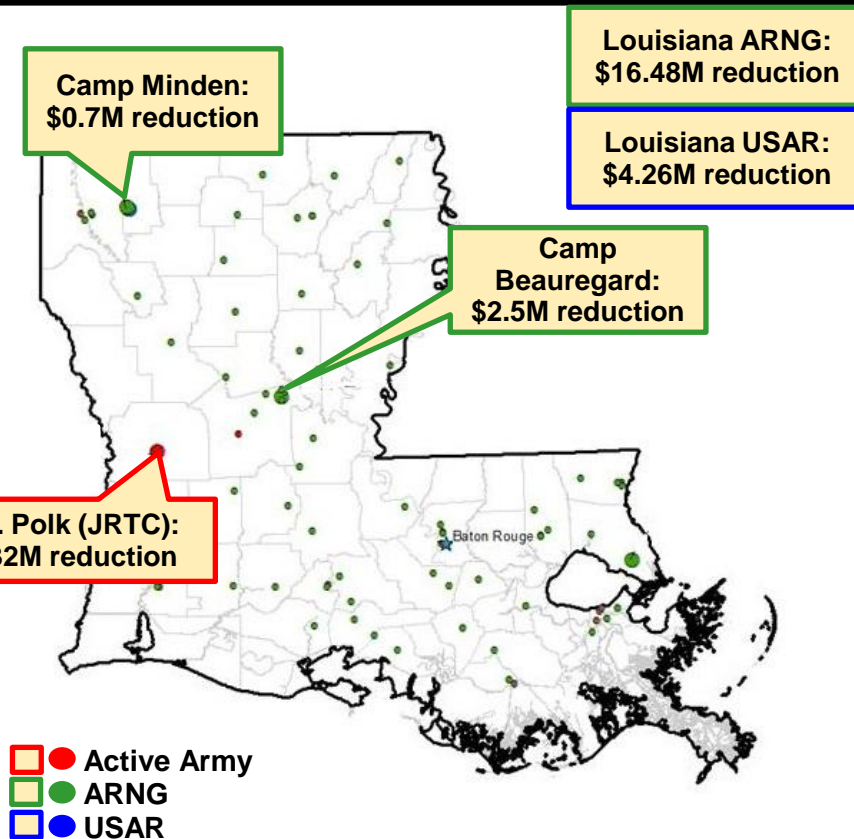
**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

## Rollup of Impacts in Louisiana

### Jobs:

- 3,139 DA Civilians furloughed – loss of \$19M in pay
- 808 BOS contractor jobs impacted

Base Operations: ~\$58M reduction



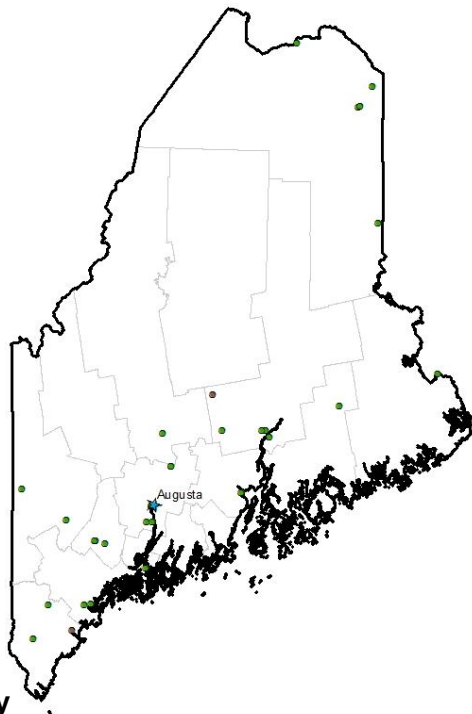
### Louisiana Army Personnel

10,147 Full-Time Military  
11,438 Guard/Reserve  
10,832 Full-Time Civilians

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
Sequestration doubles end strength reductions to over ~200,000 total  
Every installation will be impacted**

Maine ARNG:  
\$4.22M reduction

Maine USAR:  
\$1.51M reduction



■ Active Army  
■ ARNG  
■ USAR

Maine Army Personnel  
276 Full-Time Military  
2,083 Guard/Reserve  
629 Full-Time Civilians

## Rollup of Impacts in Maine

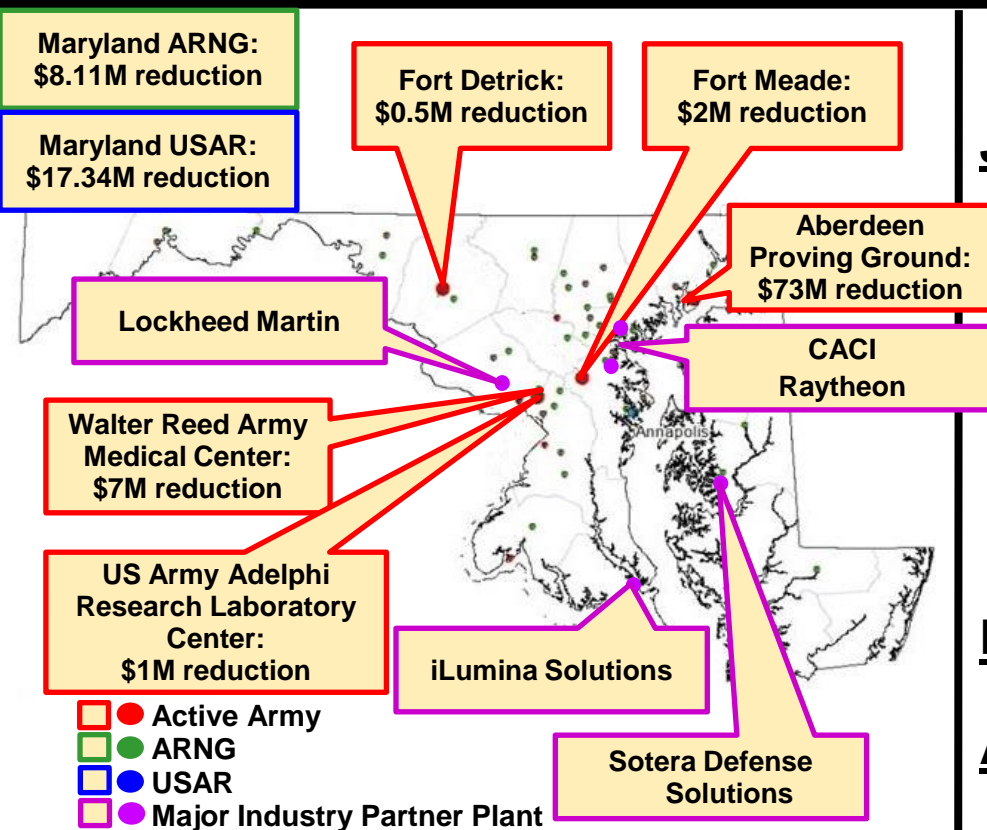
### Jobs:

- 281 DA Civilians furloughed – loss of \$1.21M in pay
- 13 BOS contractor jobs impacted

Base Operations: ~7.7\$M reduction

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Sequestration doubles end strength reductions to over ~200,000 total  
Every installation will be impacted**





## Rollup of Impacts in Maryland

### Jobs:

- 21,424 DA Civilians furloughed – loss of \$128M in pay
- 329 private sector jobs lost from reduced military investments
- 476 jobs lost from decreased military construction
- 1,014 BOS contractor jobs impacted

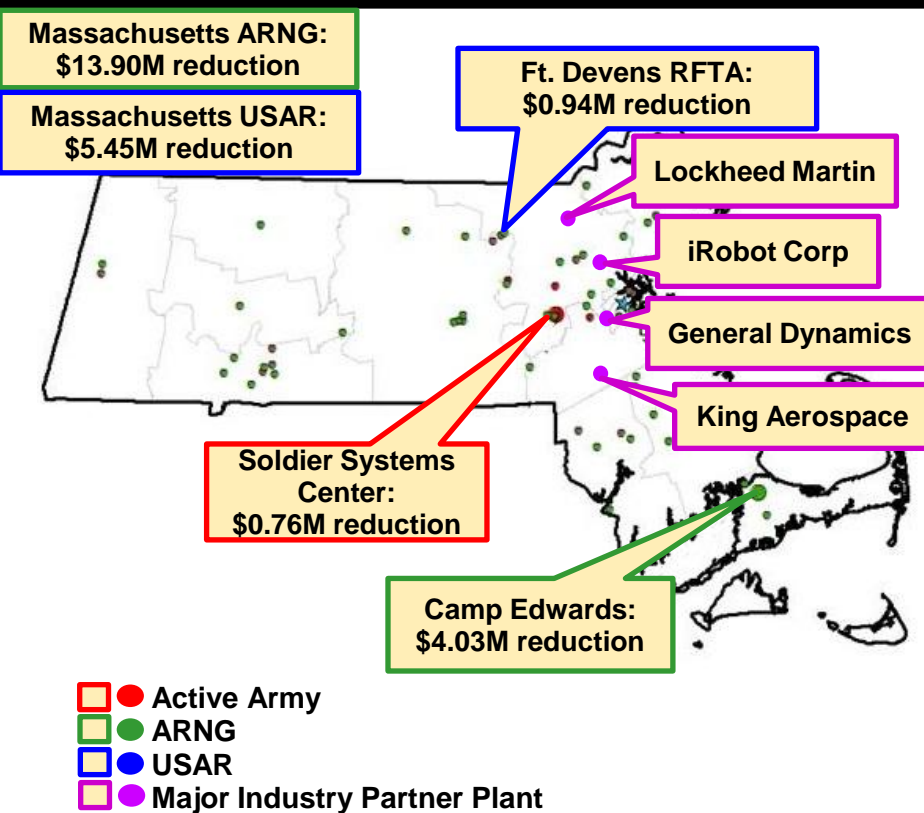
Base Operations: ~\$95M reduction

Acquisition and Military Industrial Base Investments: ~\$82M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$130M in projects cancellations

<u>Maryland Army Personnel</u>	<u>Maryland-Army Industry Partners</u>
15,555 Full-Time Military	iLumina Solutions
10,127 Guard/Reserve	Sotera Defense Solutions
72,476 Full-Time Civilians	CACI
	Lockheed Martin
	Raytheon

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



<u>Massachusetts Army Personnel</u>	<u>Massachusetts-Army Industry Partners</u>
2,058 Full-Time Military	King Aerospace
9,393 Guard/Reserve	General Dynamics
3,597 Full-Time Civilians	Lockheed Martin
	iRobot Corp

## Rollup of Impacts in Massachusetts

### Jobs:

- 47 DA Civilians furloughed – loss of \$0.28M in pay
- 458 private sector jobs lost from reduced military investments
- 31 jobs lost from decreased military construction
- 85 BOS contractor jobs impacted

### Base Operations: ~\$8M reduction

### Acquisition and Military Industrial Base

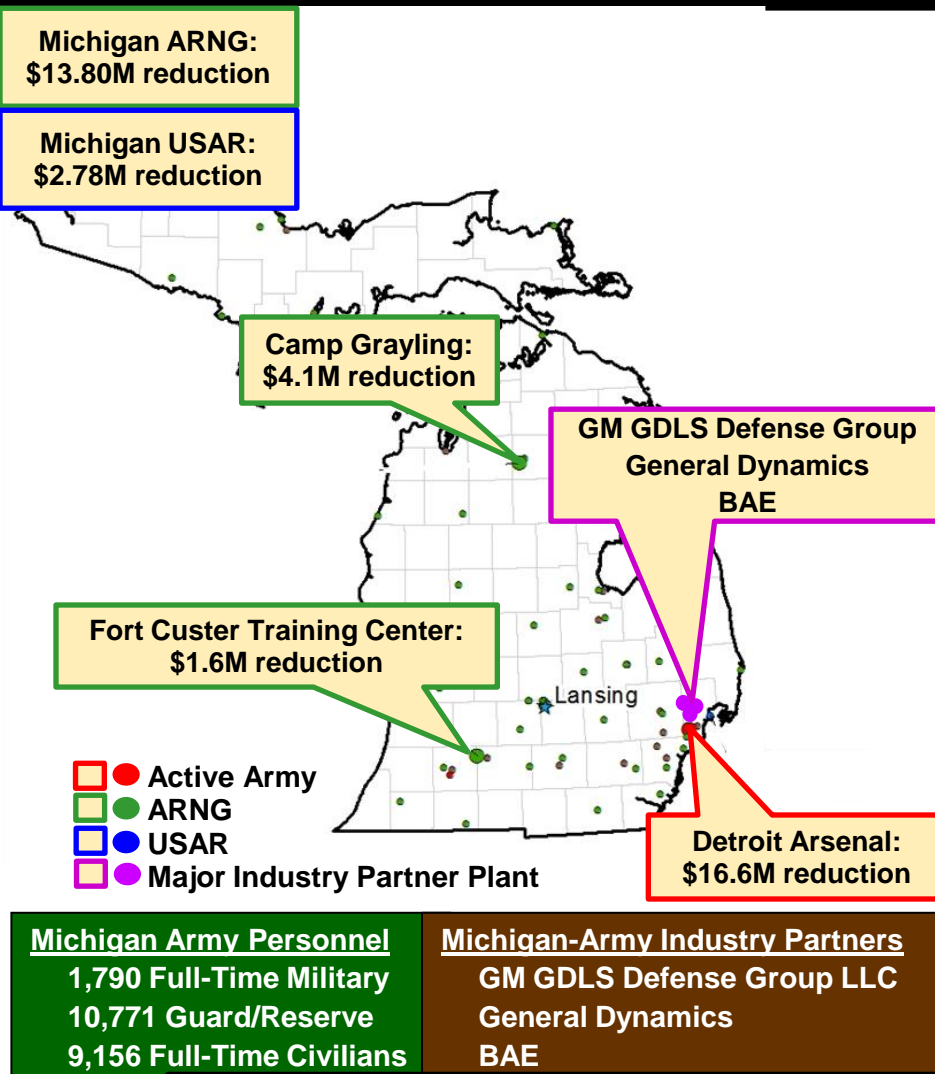
Investments: ~\$99M reduction

### Military Construction / Sustainment,

### Restoration, and Modernization:

~\$16M in projects cancellations

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## Rollup of Impacts in Michigan

### Jobs:

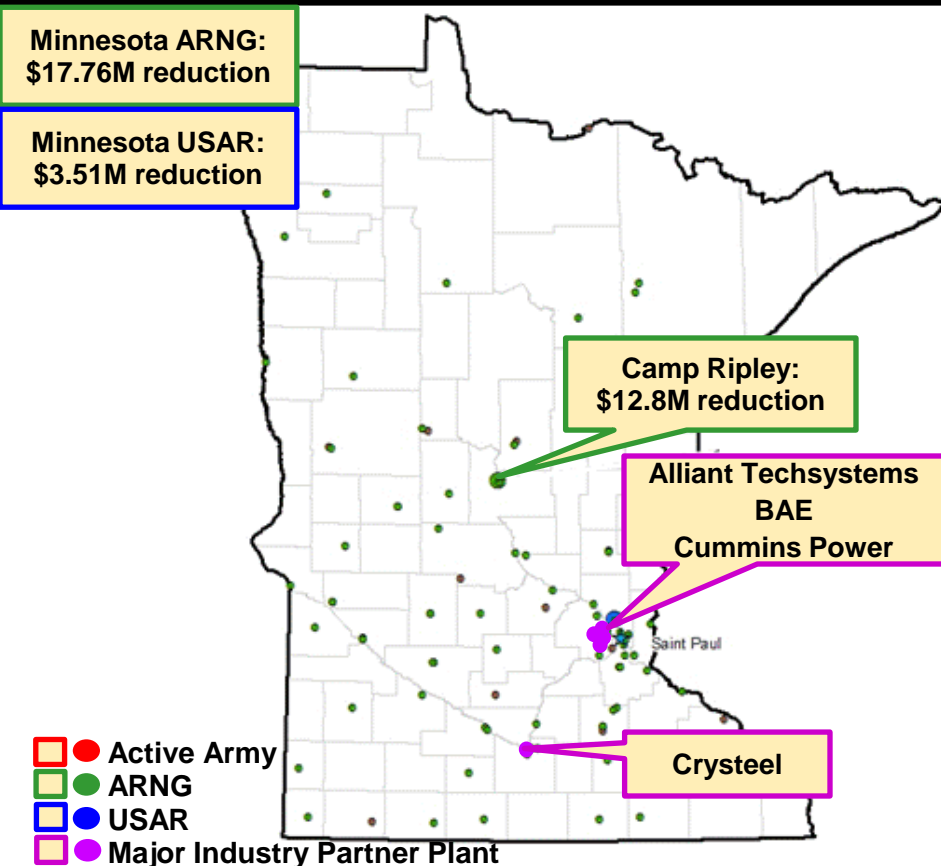
- 6,651 DA Civilians furloughed – loss of \$40M in pay
- 950 private sector jobs lost from reduced military investments
- 2 jobs lost from decreased military construction
- 204 BOS contractor jobs impacted

Base Operations: ~\$14M reduction

Acquisition and Military Industrial Base Investments: ~\$255M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$7M in projects cancellations

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**Every installation will be impacted**



Minnesota Army Personnel	Minnesota-Army Industry Partners
1,089 Full-Time Military	Alliant Techsystems
12,341 Guard/Reserve	Crysteel
1,568 Full-Time Civilians	BAE
	Cummins Power

## Rollup of Impacts in Minnesota

### Jobs:

- 751 DA Civilians furloughed – loss of \$5M in pay
- 64 private sector jobs lost from reduced military investments
- 2 jobs lost from decreased military construction
- 30 BOS contractor jobs impacted

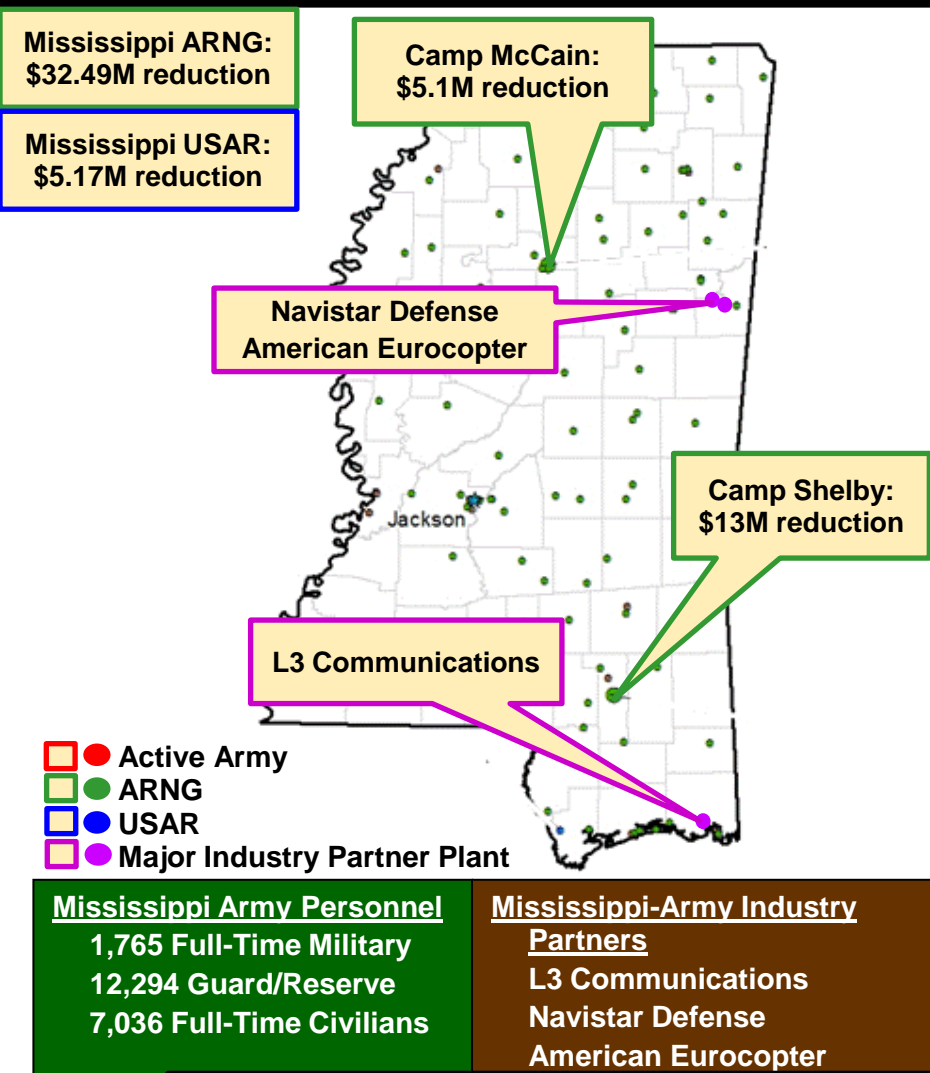
Base Operations: ~2.5\$M reduction

Acquisition and Military Industrial Base Investments: ~\$13M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$5M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**





## Rollup of Impacts in Mississippi

### Jobs:

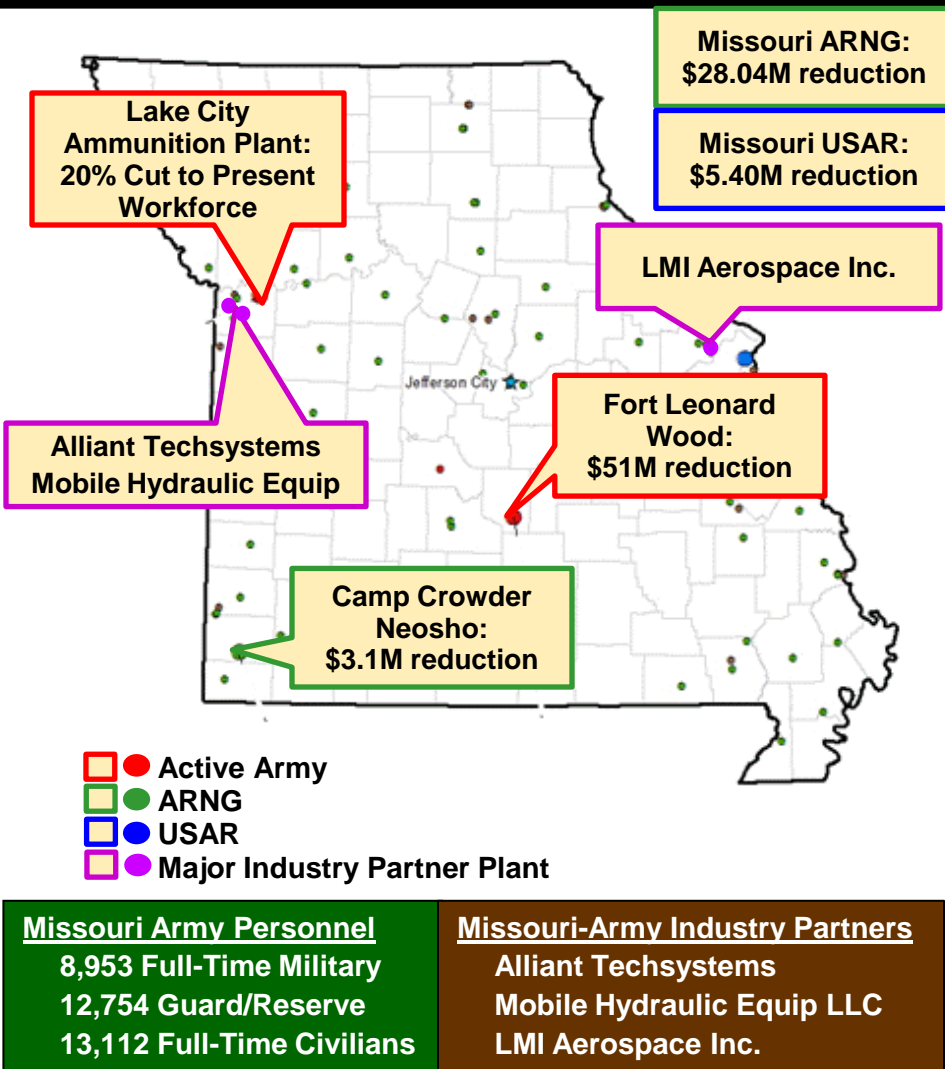
- 4,007 DA Civilians furloughed – loss of \$24M in pay
- 550 private sector jobs lost from reduced military investments
- 7 jobs lost from decreased military construction
- 44 BOS contractor jobs impacted

Base Operations: ~\$2.8M reduction

Acquisition and Military Industrial Base Investments: ~\$293M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$6M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



## Rollup of Impacts in Missouri

### Jobs:

- 5,664 DA Civilians furloughed – loss of \$34M in pay
- 31 private sector jobs lost from reduced military investments
- 5 jobs lost from decreased military construction
- 741 BOS contractor jobs impacted

Base Operations: ~\$56M reduction

Acquisition and Military Industrial Base Investments: ~\$46M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$20M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

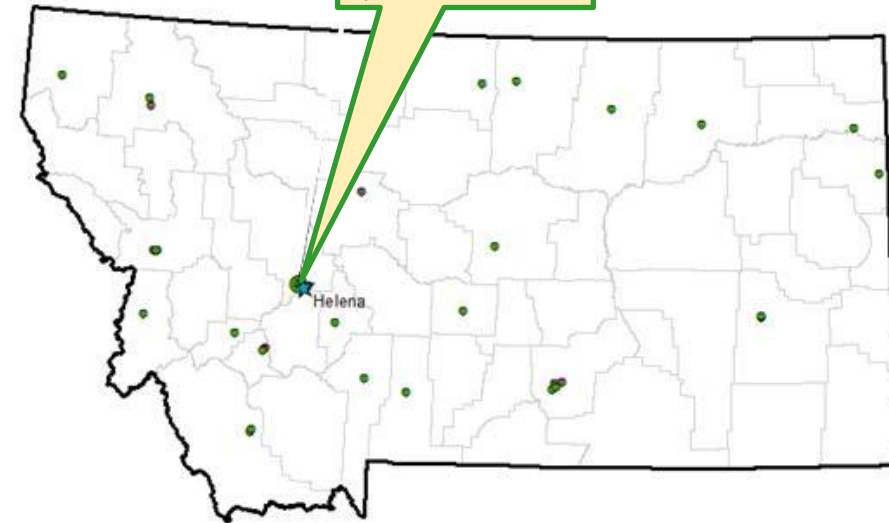
\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements

\* MILCON assumes FY13 appropriation with sequestration applied vice current CR

Montana ARNG:  
\$7.35M reduction

Montana USAR:  
\$1.27M reduction

Fort WM Henry  
Harrison:  
\$1.3M reduction



● Active Army  
● ARNG  
● USAR

Montana Army Personnel

442 Full-Time Military  
3,437 Guard/Reserve  
804 Full-Time Civilians

Rollup of Impacts in Montana

Jobs:

- 20 DA Civilians furloughed – loss of \$120K in pay
- 23 BOS contractor jobs impacted

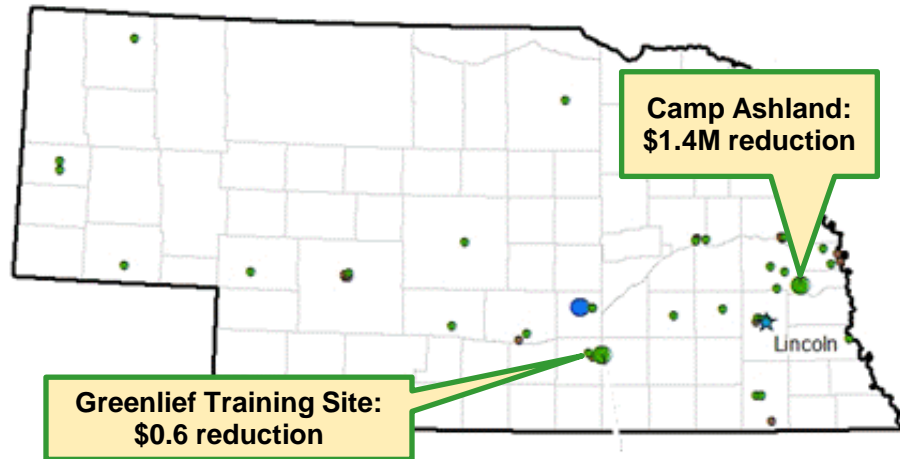
Base Operations: ~1.6\$M reduction

Military Construction / Sustainment,  
Restoration, and Modernization:  
~\$1.25M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
Sequestration doubles end strength reductions to over ~200,000 total  
Every installation will be impacted**

Nebraska ARNG:  
\$5.31M reduction

Nebraska USAR:  
\$0.98M reduction



■ Active Army  
■ ARNG  
■ USAR

Nebraska Army Personnel  
 677 Full-Time Military  
 5,094 Guard/Reserve  
 1,756 Full-Time Civilians

## Rollup of Impacts in Nebraska

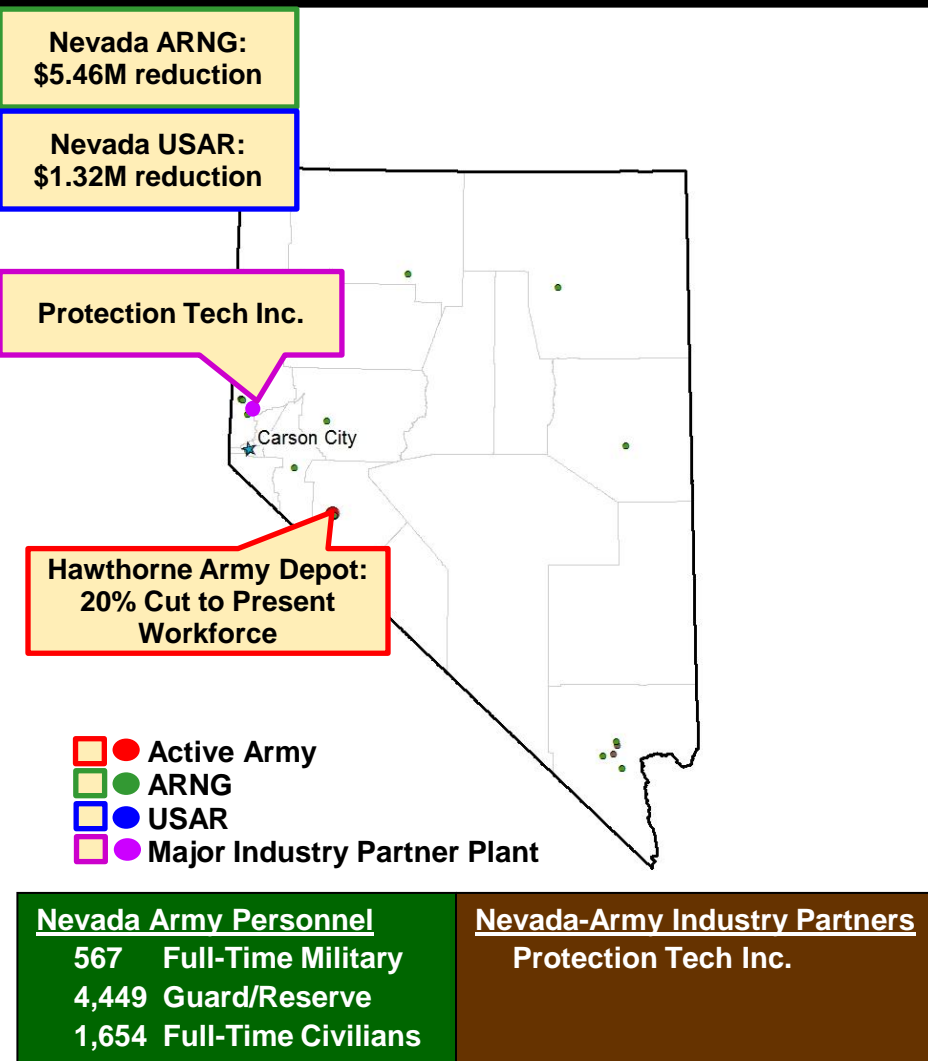
### Jobs:

- 1,273 DA Civilians furloughed – loss of \$8M in pay
- 365 jobs lost from decreased military construction
- 18 BOS contractor jobs impacted

Base Operations: ~1.1\$M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
 ~\$53M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



## Rollup of Impacts in Nevada

### Jobs:

- 79 DA Civilians furloughed – loss of \$473,000 in pay
- 2 private sector jobs lost from reduced military investments
- 14 BOS contractor jobs impacted

Base Operations: ~1.2\$M reduction

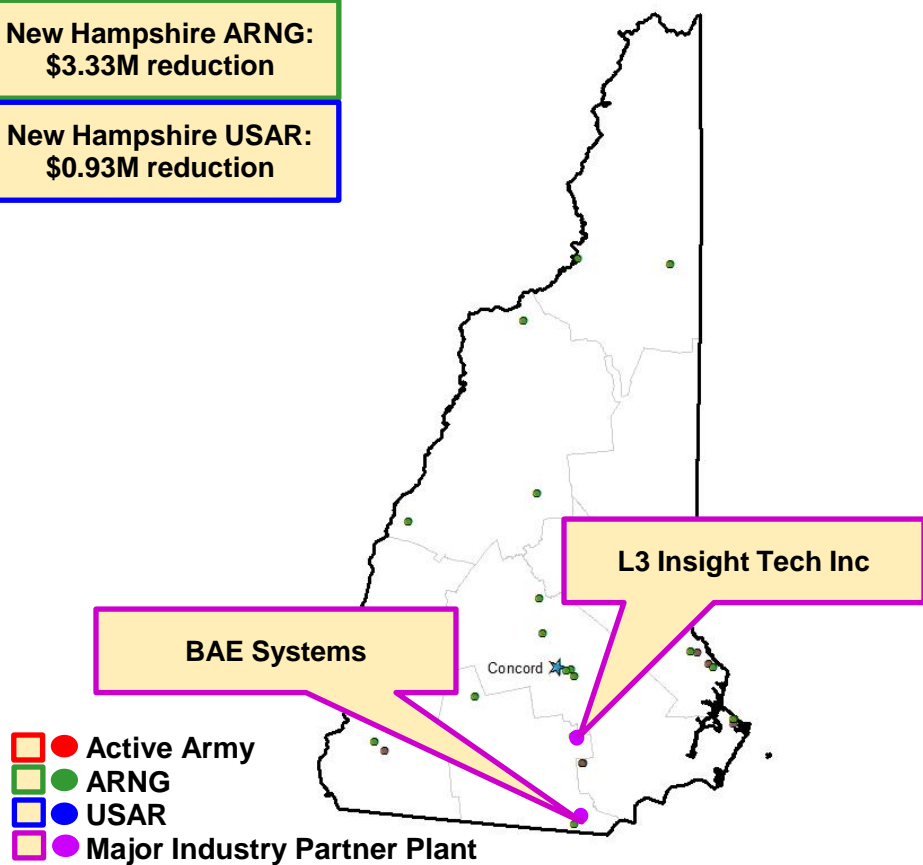
Acquisition and Military Industrial Base Investments: ~\$0.3M reduction

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



New Hampshire ARNG:  
\$3.33M reduction

New Hampshire USAR:  
\$0.93M reduction



**New Hampshire Army Personnel**

786 Full-Time Military  
2,294 Guard/Reserve  
473 Full-Time Civilians

**New Hampshire-Army Industry Partners**

BAE Systems  
L3 Insight Tech Inc

## Rollup of Impacts in New Hampshire

### Jobs:

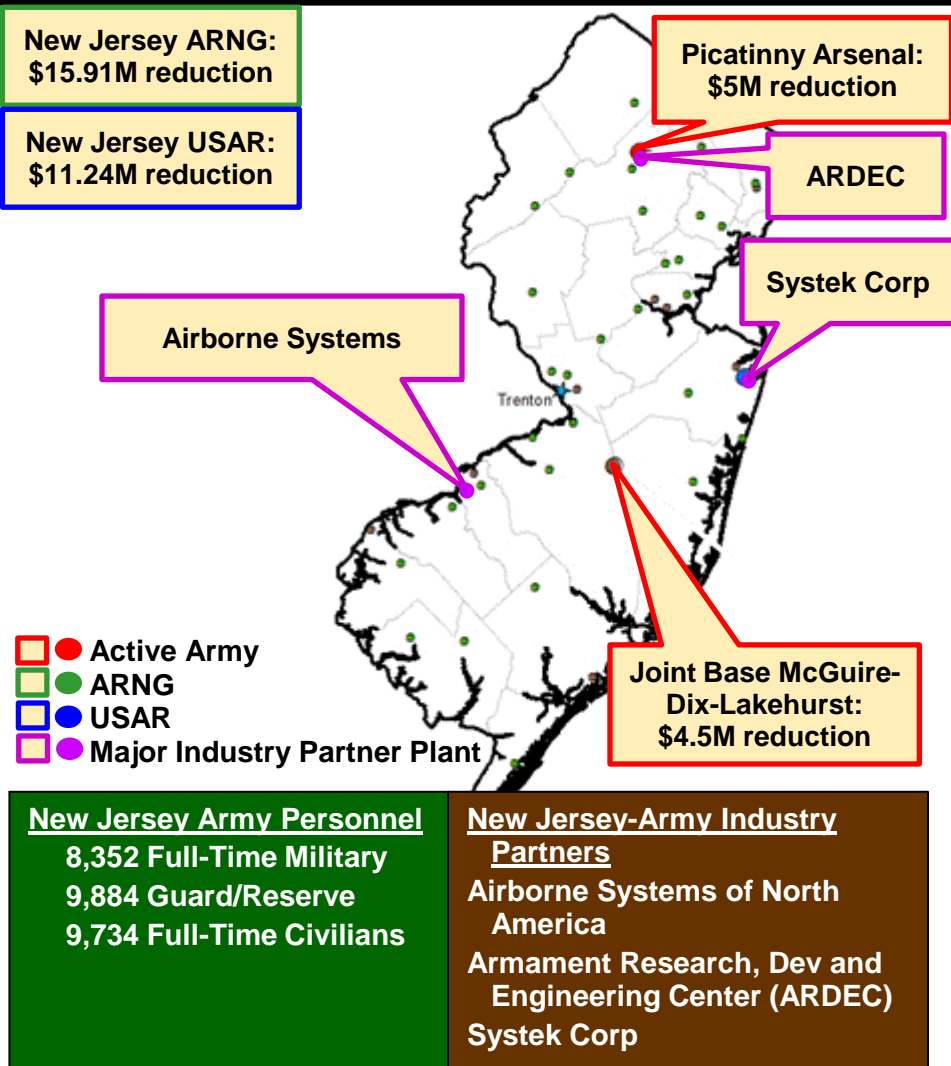
- 43 private sector jobs lost from reduced military investments
- 10 BOS contractor jobs impacted

Base Operations: ~1.0\$M reduction

Acquisition and Military Industrial Base Investments: ~\$17M reduction

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements



## Rollup of Impacts in New Jersey

### Jobs:

- 6,143 DA Civilians furloughed – loss of \$37M in pay
- 244 private sector jobs lost from reduced military investments
- 505 BOS contractor jobs impacted

Base Operations: ~\$52M reduction

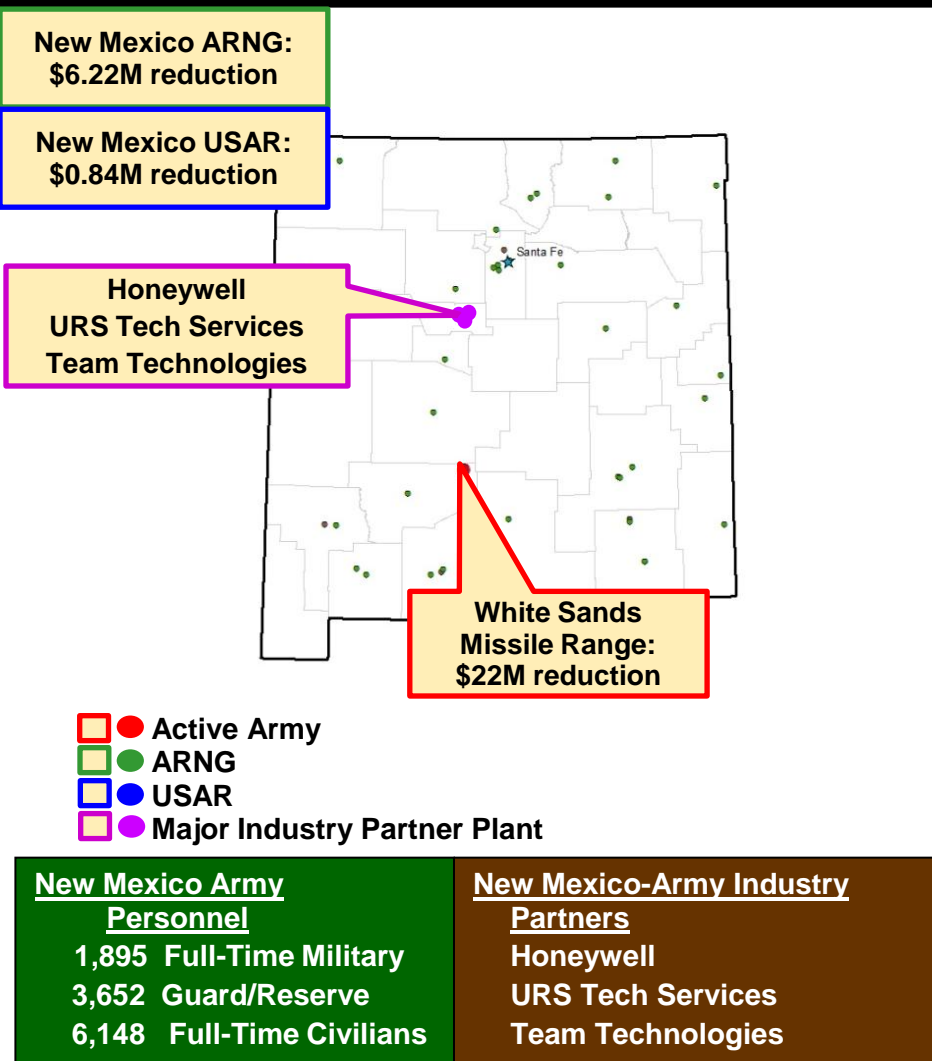
Acquisition and Military Industrial Base Investments: ~\$81M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$9M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements

\* MILCON assumes FY13 appropriation with sequestration applied vice current CR



## Rollup of Impacts in New Mexico

### Jobs:

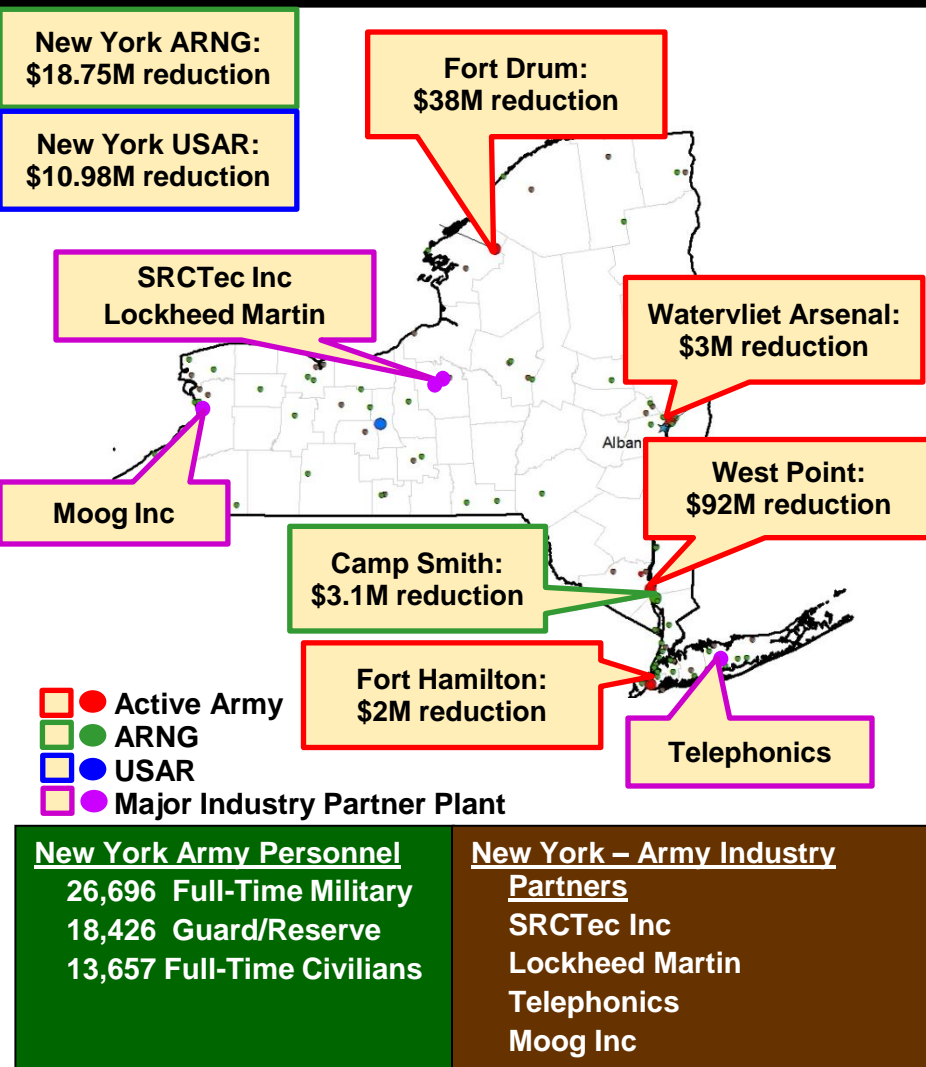
- 2,223 DA Civilians furloughed – loss of \$13M in pay
- 52 private sector jobs lost from reduced military investments
- 145 jobs lost from decreased military construction
- 492 BOS contractor jobs impacted

Base Operations: ~\$33M reduction

Acquisition and Military Industrial Base Investments: ~\$13M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$18M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



## Rollup of Impacts in New York

### Jobs:

- 7,704 DA Civilians furloughed – loss of \$46M in pay
- 100 private sector jobs lost from reduced military investments
- 183 jobs lost from decreased military construction
- 258 jobs lost due to decreased DEPOT operations
- 918 BOS contractor jobs impacted

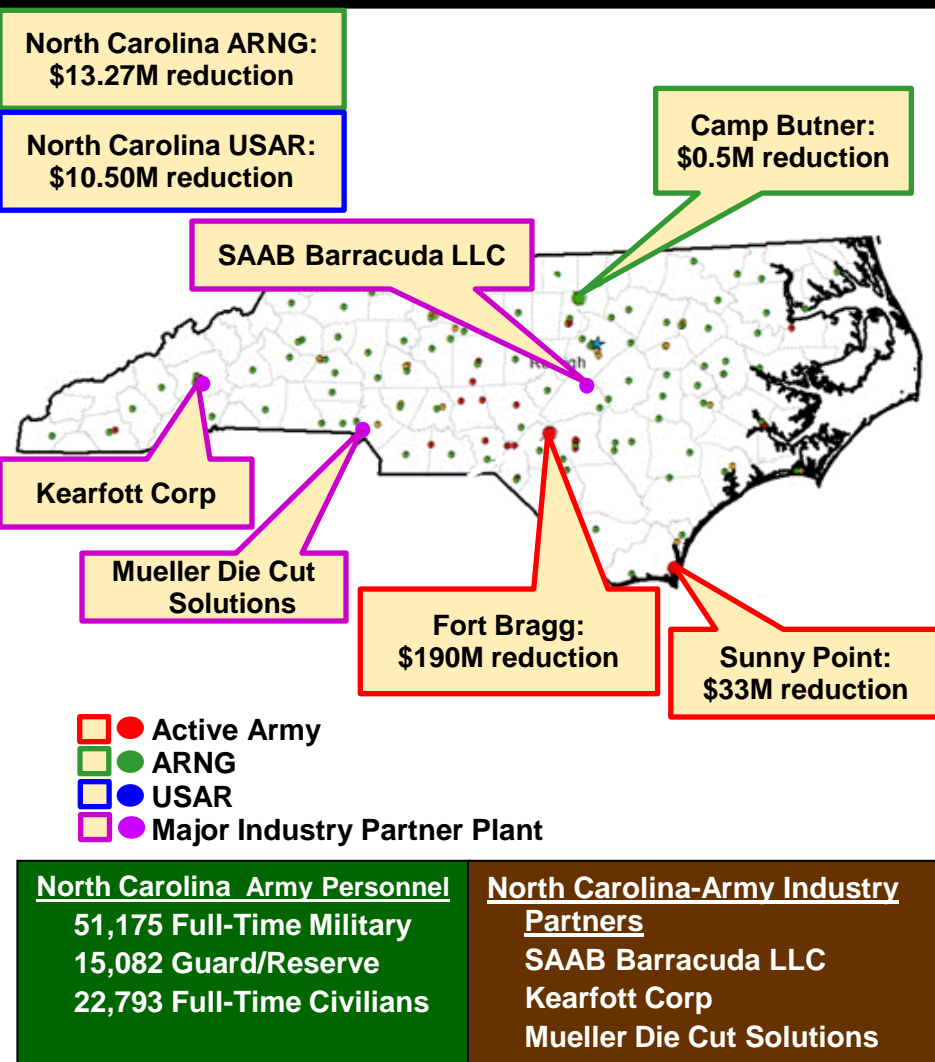
Base Operations: ~\$108M reduction

Acquisition and Military Industrial Base Investments: ~\$39M reduction

Military Construction / Sustainment, Restoration, and Modernization: ~\$101M in projects cancellations

DEPOT Operations: ~\$3M reduction

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
Sequestration doubles end strength reductions to over ~200,000 total  
Every installation will be impacted**



## Rollup of Impacts in North Carolina

### Jobs:

- 10,654 DA Civilians furloughed – loss of \$64M in pay
- 9 private sector jobs lost from reduced military investments
- 50 jobs lost from decreased military construction
- 1,446 BOS contractor jobs impacted

Base Operations: ~\$136M reduction

Acquisition and Military Industrial Base

Investments: ~\$2 reduction

Military Construction / Sustainment,

Restoration, and Modernization:

~\$76M in projects cancellations

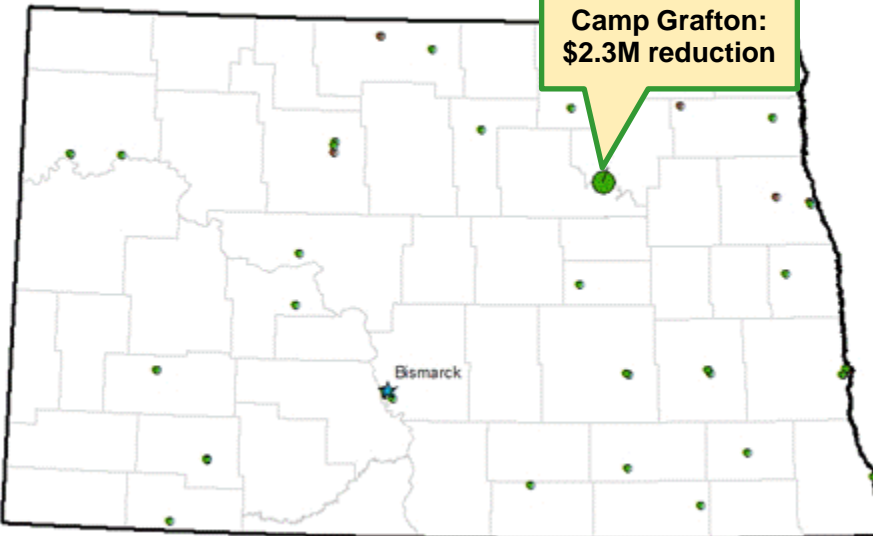
**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



North Dakota  
ARNG:  
\$5.94M reduction

North Dakota  
USAR:  
\$0.67M reduction

Camp Grafton:  
\$2.3M reduction



Active Army  
ARNG  
USAR

North Dakota Army Personnel

395 Full-Time Military  
3,972 Guard/Reserve  
814 Full-Time Civilians

**Rollup of Impacts in North Dakota**

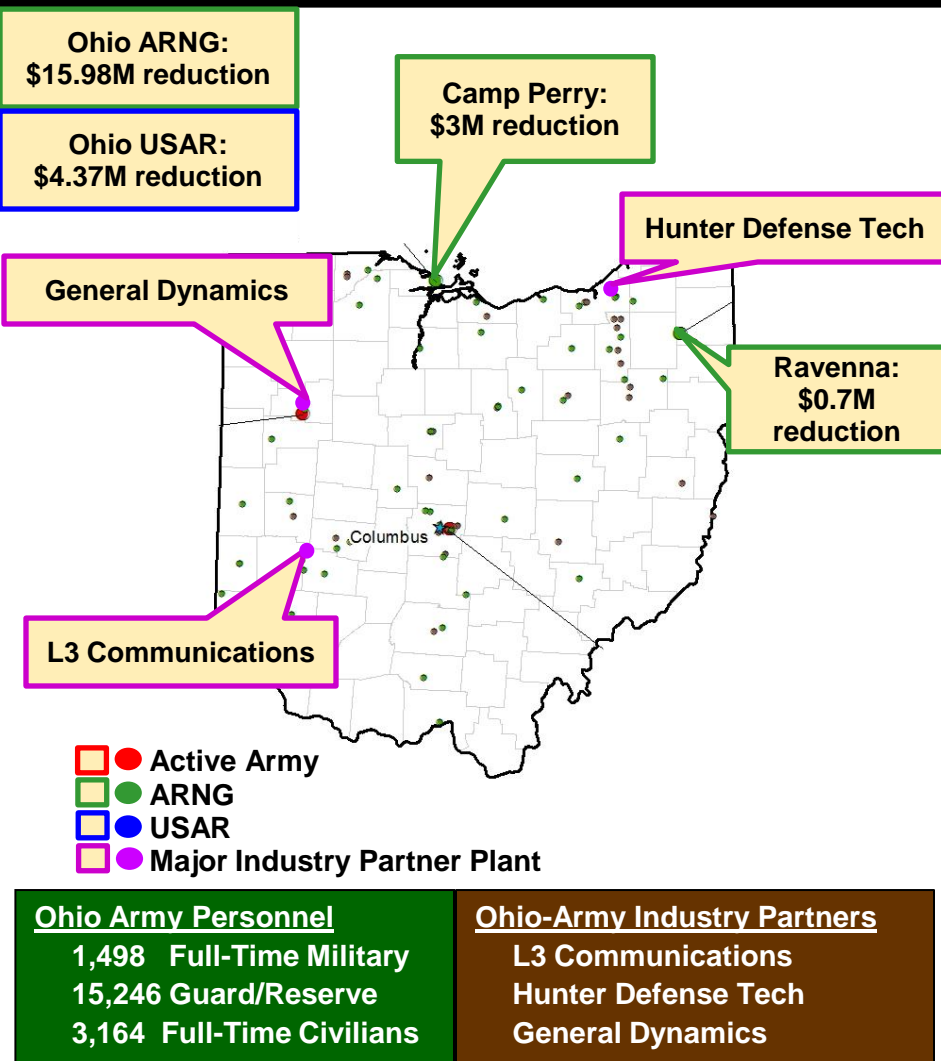
**Jobs:**

- 17 DA Civilians furloughed – loss of \$102K in pay
- 14 BOS contractor jobs impacted

**Base Operations:** ~1.0\$M reduction

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements



## Rollup of Impacts in Ohio

### Jobs:

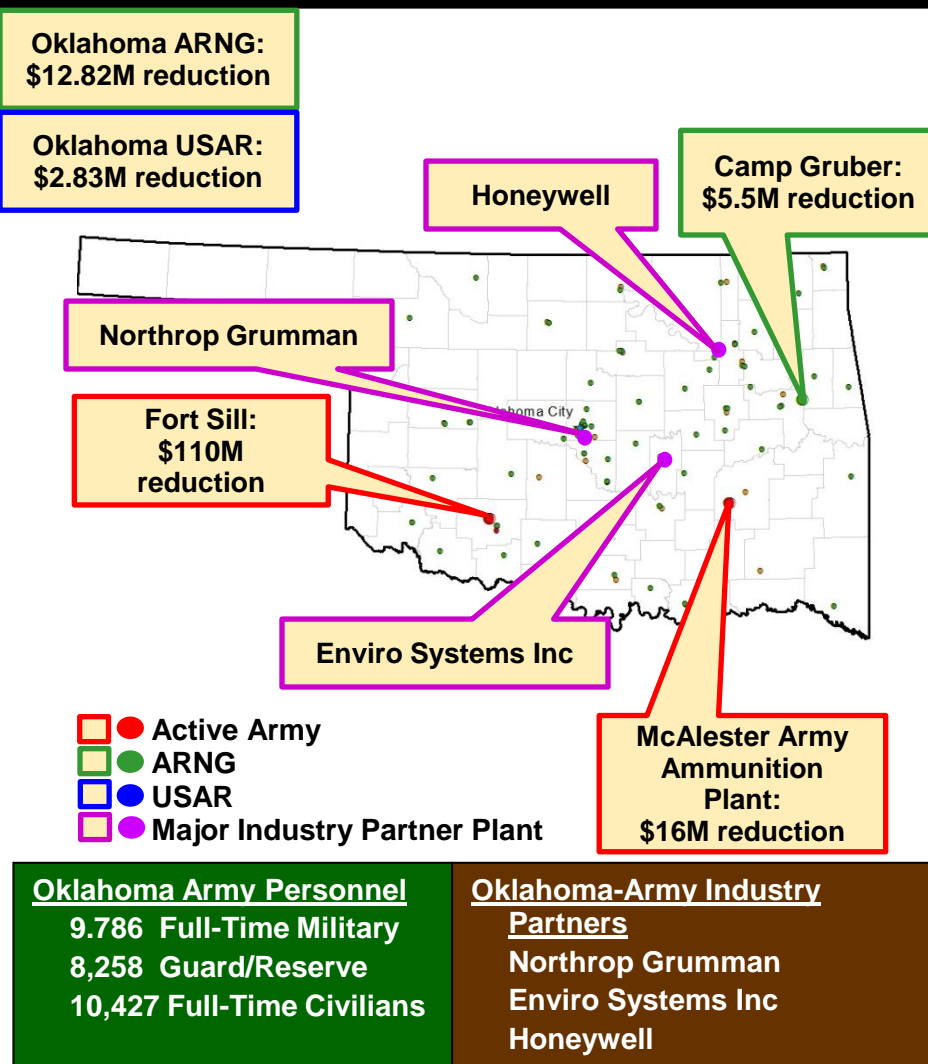
- 202 DA Civilians furloughed – loss of \$1.2M in pay
- 288 private sector jobs lost from reduced military investments
- 25 BOS contractor jobs impacted

Base Operations: ~1.9\$M reduction

Acquisition and Military Industrial Base Investments: ~\$54M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$2M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



## Rollup of Impacts in Oklahoma

### Jobs:

- 5,707 DA Civilians furloughed – loss of \$34M in pay
- 33 private sector jobs lost from reduced military investments
- 96 jobs lost from decreased military construction
- 258 jobs lost due to decreased DEPOT operations
- 695 BOS contractor jobs impacted

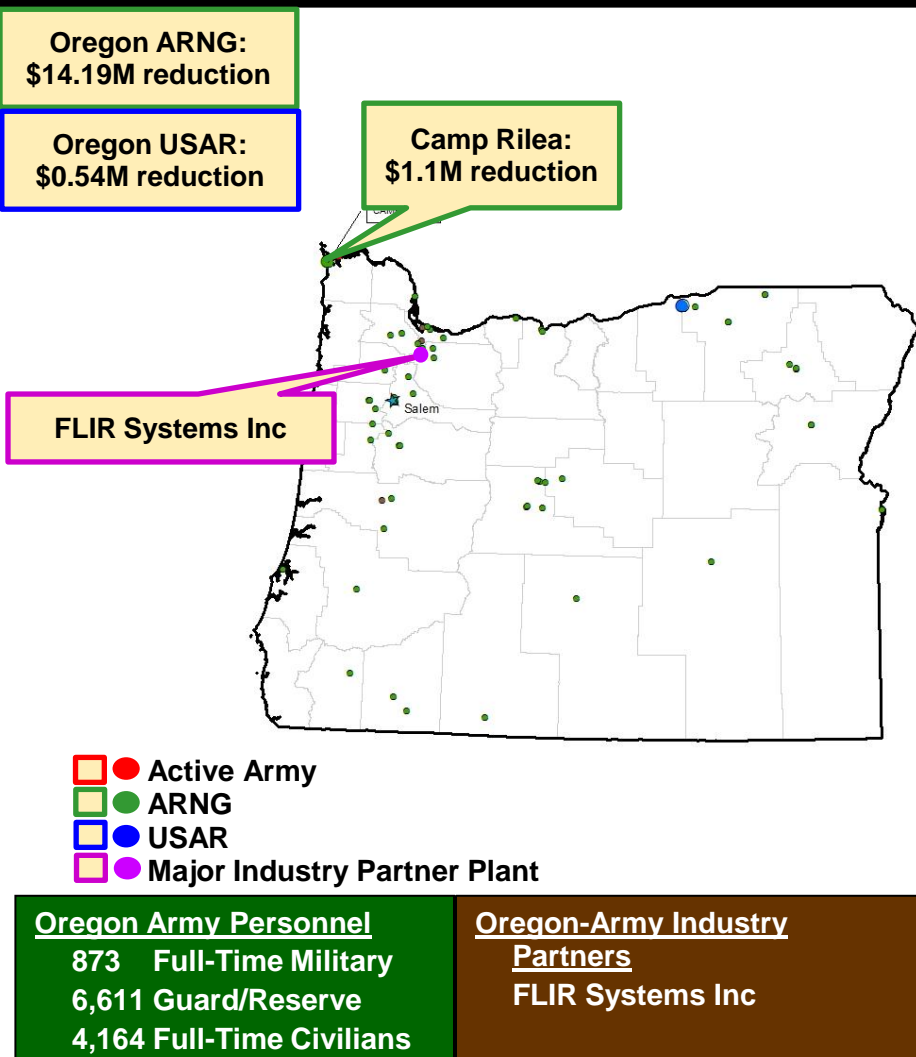
Base Operations: ~\$48M reduction

Acquisition and Military Industrial Base Investments: ~\$17M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$84M in projects cancellations

DEPOT Operations: ~\$16M reduction

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



## Rollup of Impacts in Oregon

### Jobs:

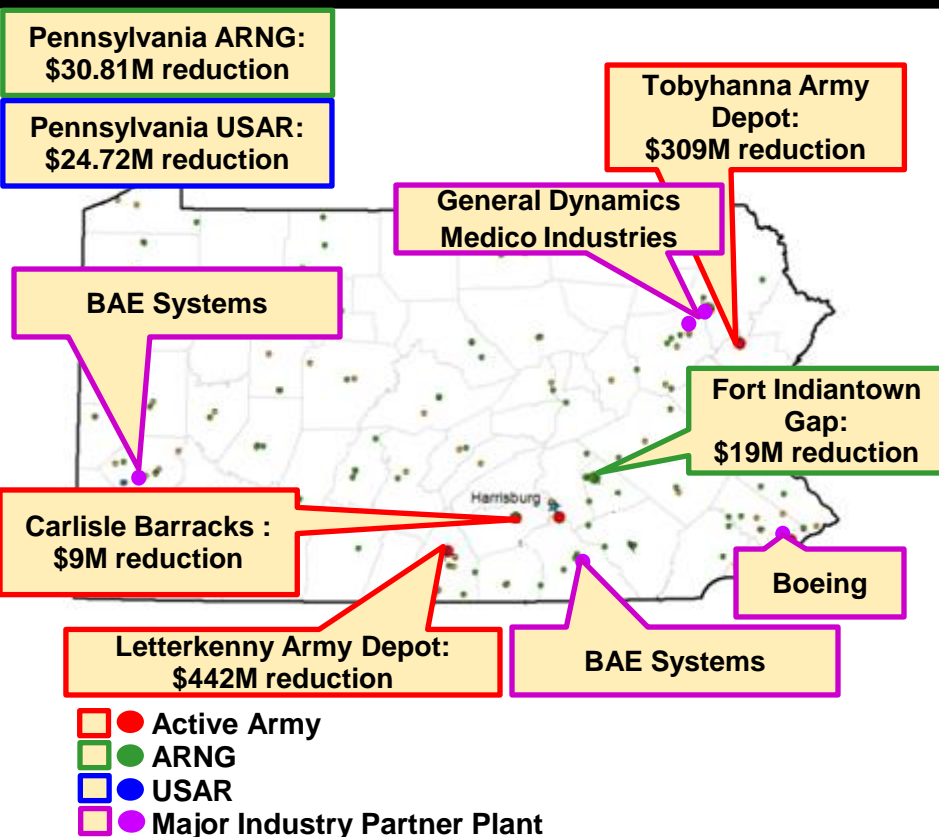
- 1,512 DA Civilians furloughed – loss of \$9M in pay
- 15 private sector jobs lost from reduced military investments
- 20 BOS contractor jobs impacted

Base Operations: ~1.6\$M reduction

Acquisition and Military Industrial Base Investments: ~\$30K reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$1M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



**Pennsylvania Army Personnel**

- 4,772 Full-Time Military
- 23,943 Guard/Reserve
- 15,378 Full-Time Civilians

**Pennsylvania-Army Industry Partners**

- BAE Systems
- Boeing
- General Dynamics
- Medico Industries Inc

## Rollup of Impacts in Pennsylvania

### Jobs:

- 8,421 DA Civilians furloughed – loss of \$50M in pay
- 212 private sector jobs lost from reduced military investments
- 79 jobs lost from decreased military construction
- 1,570 jobs lost due to decreased DEPOT operations
- 132 BOS contractor jobs impacted

**Base Operations: ~\$7M reduction**

**Acquisition and Military Industrial Base Investments: ~\$254M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$21M in projects cancellations**

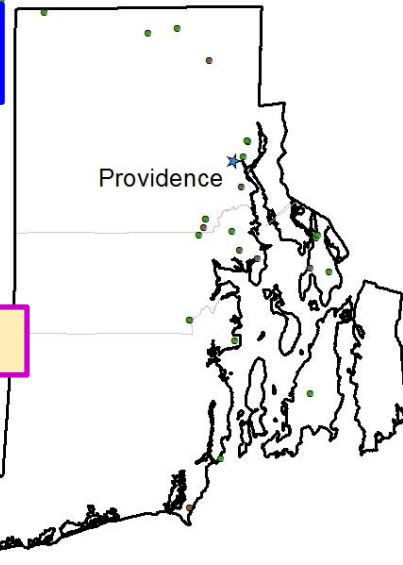
**DEPOT Operations: ~\$751M reduction**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
Sequestration doubles end strength reductions to over ~200,000 total  
Every installation will be impacted**



Rhode Island ARNG:  
\$3.21M reduction

Rhode Island USAR:  
\$0.37M reduction



- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

**Rhode Island Army Personnel**

864 Full-Time Military  
2,599 Guard/Reserve  
878 Full-Time Civilians

**Rhode Island – Army Industry Partners**

RCM Technologies

## Rollup of Impacts in Rhode Island

### Jobs:

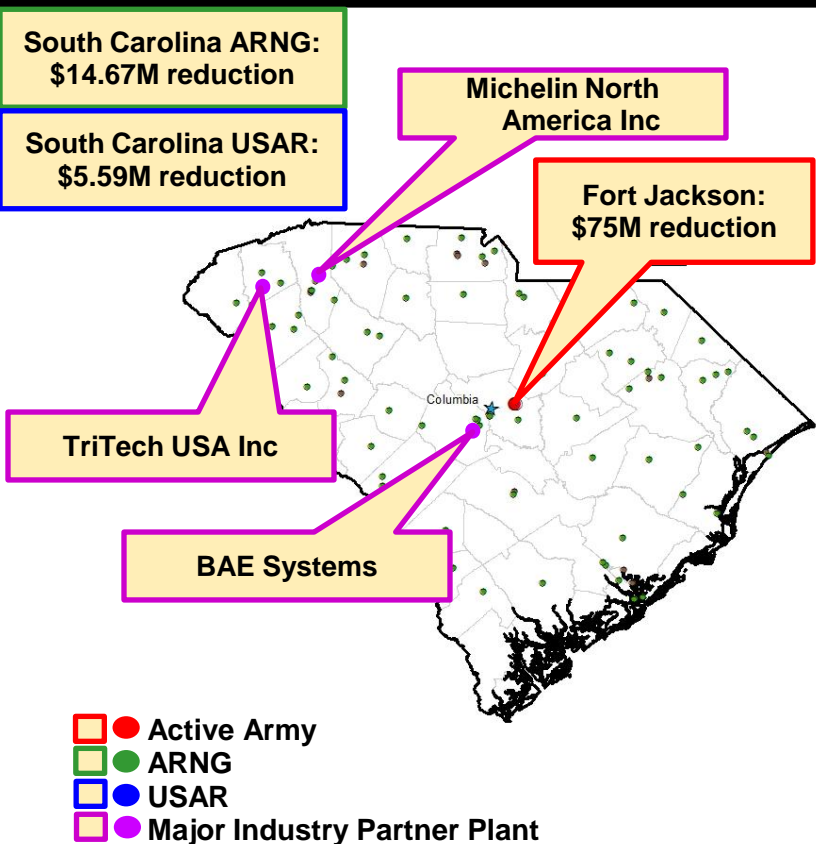
- 1 private sector job lost from reduced military investments
- 10 BOS contractor jobs impacted

Base Operations: ~0.8\$M reduction

Acquisition and Military Industrial Base Investments: ~\$0.1M reduction

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements



**South Carolina Army Personnel**

6,188 Full-Time Military  
12,687 Guard/Reserve  
8,206 Full-Time Civilians

**South Carolina-Army Industry Partners**

TriTech USA Inc  
Michelin North America Inc  
BAE Systems

**Rollup of Impacts in South Carolina**

**Jobs:**

- 4,492 DA Civilians furloughed – loss of \$27M in pay
- 48 private sector jobs lost from reduced military investments
- 55 jobs lost from decreased military construction
- 932 BOS contractor jobs impacted

**Base Operations:** ~\$62M reduction

**Acquisition and Military Industrial Base**

**Investments:** ~\$16M reduction

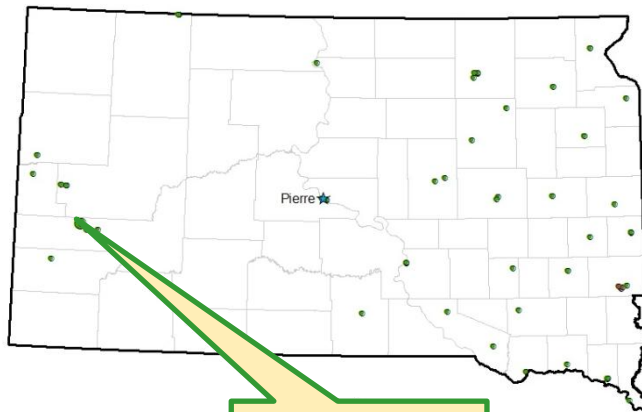
**Military Construction / Sustainment,**

**Restoration, and Modernization:**  
~\$18M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
Sequestration doubles end strength reductions to over ~200,000 total  
Every installation will be impacted**

South Dakota ARNG:  
\$5.01M reduction

South Dakota USAR:  
\$0.46M reduction



■ ● Active Army  
■ ● ARNG  
■ ● USAR

South Dakota Army Personnel

547 Full-Time Military  
3,470 Guard/Reserve  
598 Full-Time Civilians

Rollup of Impacts in South Dakota

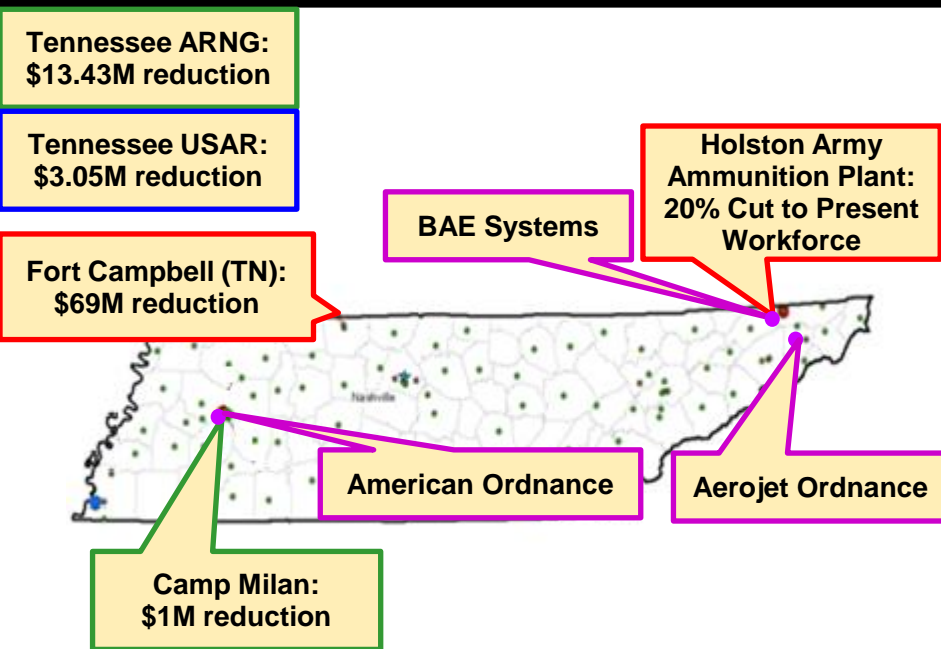
Jobs:

- 21 DA Civilians furloughed – loss of \$120,000 in pay
- 13 BOS contractor jobs impacted

Base Operations: ~0.9\$M reduction

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements



- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

**Tennessee Army Personnel**

1,264 Full-Time Military  
13,485 Guard/Reserve  
4,186 Full-Time Civilians

**Tennessee-Army Industry Partners**

BAE Systems  
American Ordnance  
Aerojet Ordnance

**Rollup of Impacts in Tennessee**

**Jobs:**

- 2,496 DA Civilians furloughed – loss of \$15M in pay
- 64 private sector jobs lost from reduced military investments
- 89 jobs lost from decreased military construction
- 22 BOS contractor jobs impacted

**Base Operations: ~1.9\$M reduction**

**Acquisition and Military Industrial Base Investments: ~\$13M reduction**

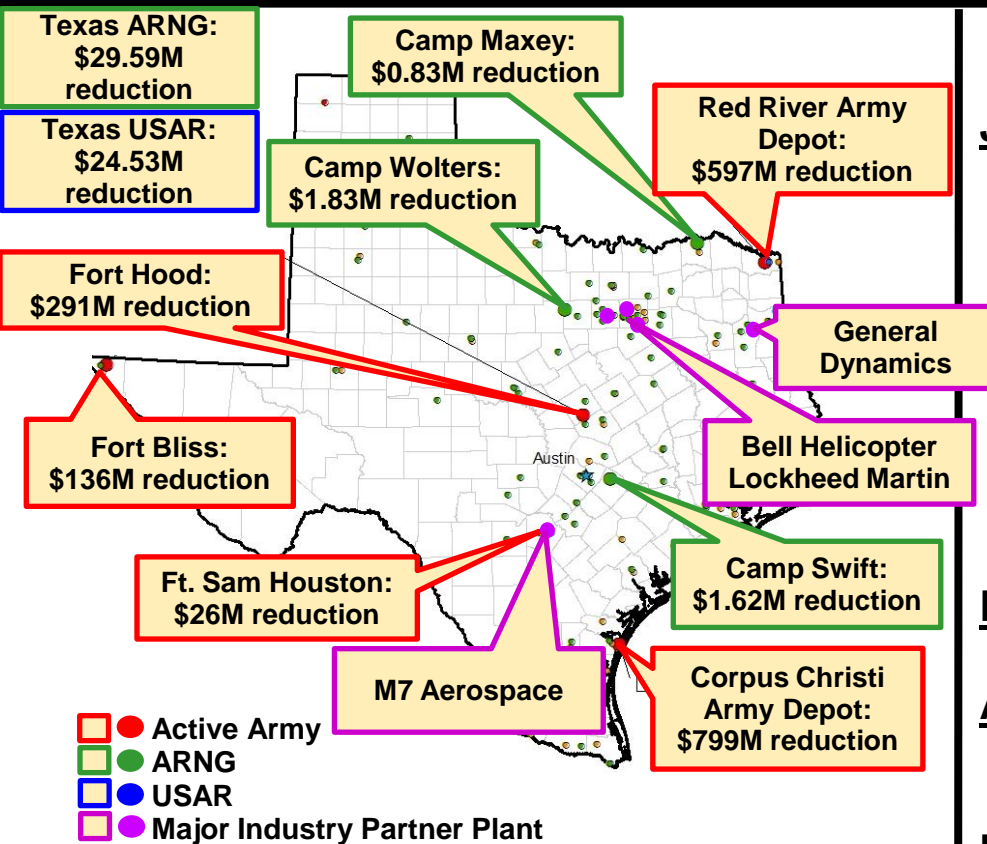
**Military Construction / Sustainment, Restoration, and Modernization: ~\$9M in projects cancellations**

\*Fort Campbell reductions are not included in the total economic loss for Tennessee (\$53M)

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
Sequestration doubles end strength reductions to over ~200,000 total  
Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements

\* MILCON assumes FY13 appropriation with sequestration applied vice current CR



**Texas Army Personnel**  
104,993 Full-Time Military  
33,912 Guard/Reserve  
61,369 Full-Time Civilians

**Texas-Army Industry Partners**  
Lockheed Martin  
M7 Aerospace  
General Dynamics  
Bell Helicopter

## Rollup of Impacts in Texas

### Jobs:

- 29,958 DA Civilians furloughed – loss of \$180M in pay
- 580 private sector jobs lost from reduced military investments
- 565 jobs lost from decreased military construction
- 935 jobs lost due to decreased DEPOT operations
- 2,696 BOS contractor jobs impacted

**Base Operations: ~\$233M reduction**

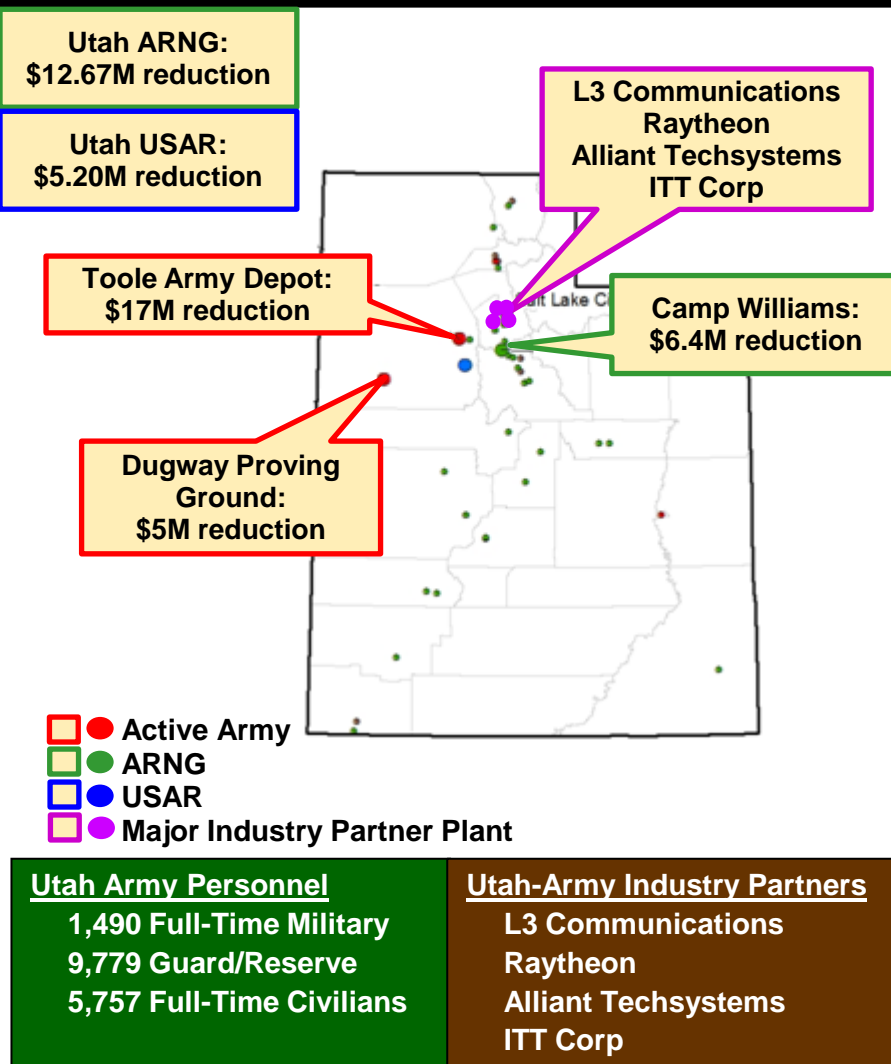
**Acquisition and Military Industrial Base Investments: ~\$239M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$194M in project cancellations**

**DEPOT Operations: ~\$1.396B reduction**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
Sequestration doubles end strength reductions to over ~200,000 total  
Every installation will be impacted**





## Rollup of Impacts in Utah

### Jobs:

- 1,253 DA Civilians furloughed – loss of \$8M in pay
- 49 private sector jobs lost from reduced military investments
- 16 jobs lost due to decreased DEPOT operations
- 239 BOS contractor jobs impacted

### Base Operations: ~\$16M reduction

### Acquisition and Military Industrial Base

### Investments: ~\$14M reduction

### Military Construction / Sustainment,

### Restoration, and Modernization:

~\$4M in projects cancellations

### DEPOT Operations: ~\$17M reduction

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

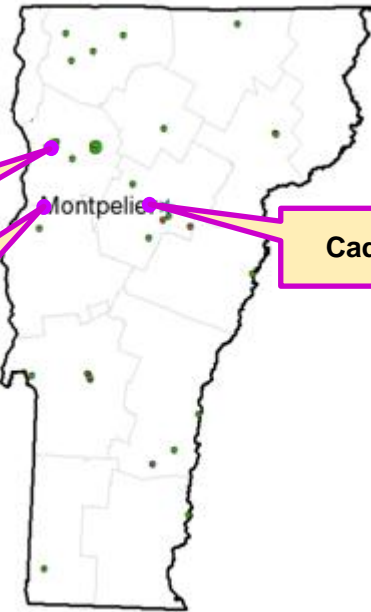
Vermont ARNG:  
\$5.04M reduction

Vermont USAR:  
\$0.55M reduction

General  
Dynamics

UTC Aerospace  
Systems

Cad Cut



- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

#### Vermont Army Personnel

357 Full-Time Military  
3,422 Guard/Reserve  
418 Full-Time Civilians

#### Vermont-Army Industry Partners

UTC Aerospace Systems  
General Dynamics  
Cad Cut

## Rollup of Impacts in Vermont

### Jobs:

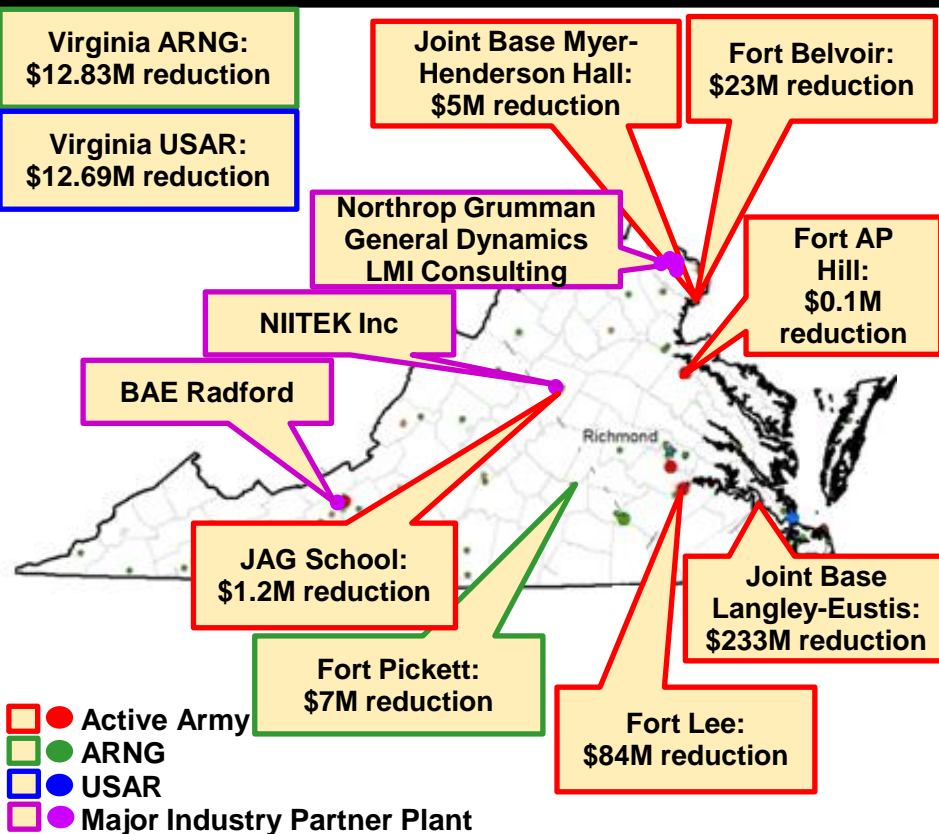
- 18 private sector jobs lost from reduced military investments
- 13 BOS contractor jobs impacted

Base Operations: ~1.0\$M reduction

Acquisition and Military Industrial Base Investments: ~\$2M reduction

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements



<u>Virginia Army Personnel</u>	<u>Virginia Army Industry Partners</u>
30,690 Full-Time Military	Northrop Grumman
14,263 Guard/Reserve	BAE Radford
70,540 Full-Time Civilians	General Dynamics C4 Systems
	NIITEK Inc.
	LMI Consulting

## Rollup of Impacts in Virginia

### Jobs:

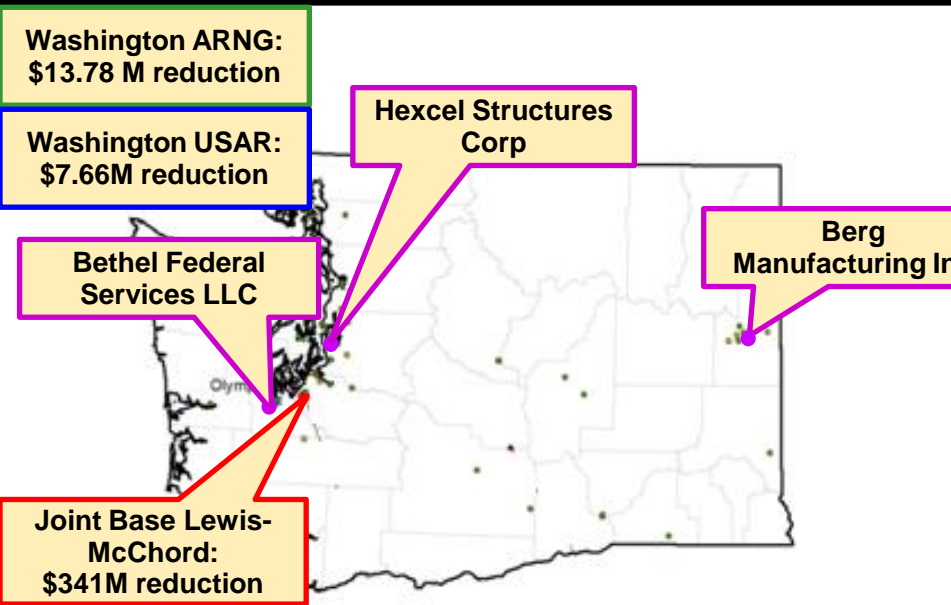
- 22,932 DA Civilians furloughed – loss of \$137M in pay
- 448 private sector jobs lost from reduced military investments
- 365 jobs lost from decreased military construction
- 1,615 BOS contractor jobs impacted

Base Operations: ~\$146M reduction

Acquisition and Military Industrial Base Investments: ~\$160M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$198M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

<b>Washington Army Personnel</b> 37,540 Full-Time Military 12,953 Guard/Reserve 18,851 Full-Time Civilians	<b>Washington-Army Industry Partners</b> Berg Manufacturing Inc Hexcel Structures Corp Bethel Federal Services LLC
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## Rollup of Impacts in Washington

### Jobs:

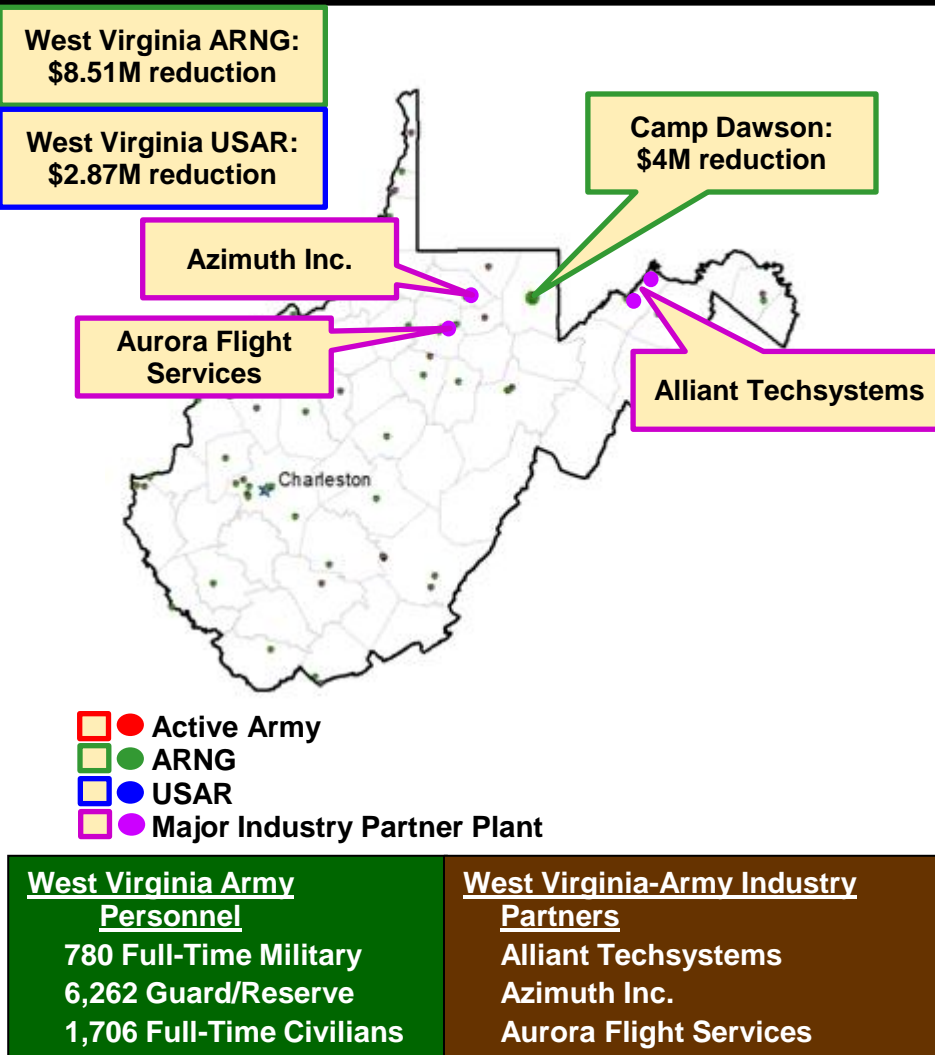
- 9,518 DA Civilians furloughed – loss of \$57M in pay
- 59 private sector jobs lost from reduced military investments
- 230 jobs lost from decreased military construction
- 1,240 BOS contractor jobs impacted

Base Operations: ~\$124M reduction

Acquisition and Military Industrial Base Investments: ~\$21M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$201M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



## Rollup of Impacts in West Virginia

### Jobs:

- 889 DA Civilians furloughed – loss of \$5M in pay
- 33 private sector jobs lost from reduced military investments
- 20 BOS contractor jobs impacted

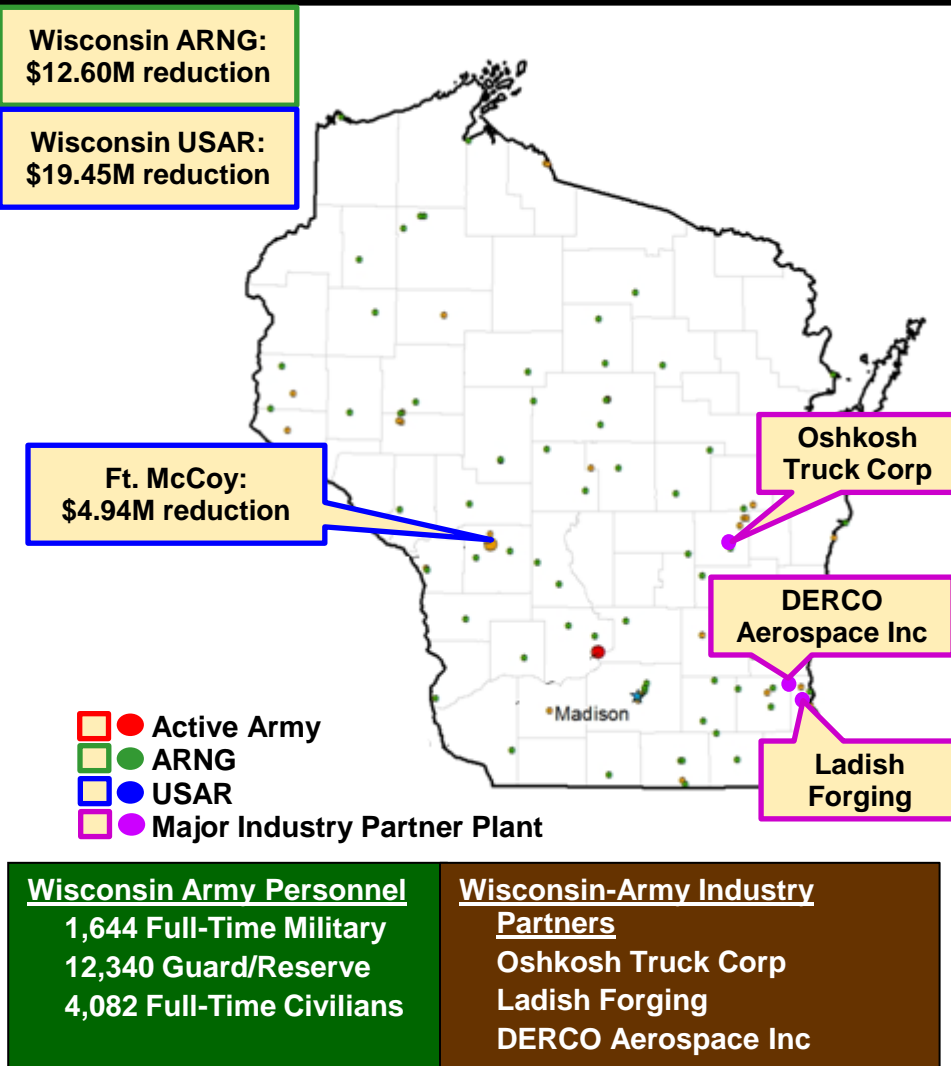
Base Operations: ~1.4\$M reduction

Acquisition and Military Industrial Base Investments: ~\$8M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$2M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**





## Rollup of Impacts in Wisconsin

### Jobs:

- 2,233 DA Civilians furloughed – loss of \$13M in pay
- 470 private sector jobs lost from reduced military investments
- 35 BOS contractor jobs impacted

Base Operations: ~\$1M reduction

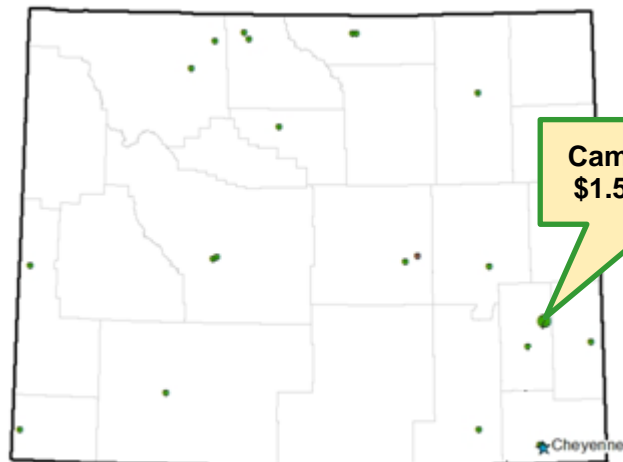
Acquisition and Military Industrial Base Investments: ~\$284M reduction

Military Construction / Sustainment, Restoration, and Modernization:  
~\$1M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

Wyoming ARNG:  
\$4.09M reduction

Wyoming USAR:  
\$0.13M reduction



Camp Guernsey:  
\$1.5M reduction

■ Active Army  
■ ARNG  
■ USAR

Wyoming Army Personnel

289 Full-Time Military  
1,750 Guard/Reserve  
511 Full-Time Civilians

Rollup of Impacts in Wyoming

Jobs:

- 18 BOS contractor jobs impacted

Base Operations: ~1.3\$M reduction

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
Sequestration doubles end strength reductions to over ~200,000 total  
Every installation will be impacted**